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Davies, L. J. 1931

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**TRANSFER
SHANTUNG**

Shantung Christian University

January 12, 1931

1

Rev. L. J. Davies,
Cheeloo University,
Tsinan, China.

My dear Mr. Davies:

Let me acknowledge receipt of your letter of November 28.

In the first paragraph of this letter you tell of a map or ground-plan prepared by Mr. Whitewright on which was shown the location of each piece of land purchased previous to the date when the ground-plan was made, giving the outline of the whole plot of the University campus outside the suburb wall. Your letter mentions a report that when Dr. Cochran left for the United States he took this map with him. I communicated to Dr. Cochran the first paragraph of your letter and asked him if he knew anything about the map. I have just received his reply in which he writes as follows:-

"My recollection is that there was such a map. It is five years since I left Tsinan but I have a distinct impression that we used Mr. Whitewright's plan. I have not the slightest recollection of taking it away and cannot imagine why I should have taken it or why anybody should have thought I did so".

I have dug through all the maps and blue prints we have here in our Central Office for the various Universities and while I have located any quantity of Shantung Christian University material, this map is not among the others. I have also asked the Presbyterian Board to go through their files of Shantung material to see whether, perchance, this map is there. Thus far I have had no final report from them. If it appears that they do have the map, or if it can be located elsewhere here in the States I will be very glad indeed to have photographic reproductions made and sent to the field. It seems, however, that the chances of our finding the map here in the States are not at all promising.

We are glad to know that the work at Cheeloo is going forward in such an encouraging manner. We hope that the process of registration can now be carried out without too great delays or obstacles being encountered.

With all good wishes, I am

Very cordially yours,

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TRANSF. *over*
SHANTUNG

INDEXED

Shantung Christian University

January 22, 1931

2

Rev. L. J. Davies, Dr. R.
Dr. Randolph T. Shields,
Dr. H. R. Lair,
Shantung Christian University
Tsinan, China.

My dear Mr. Davies, Dr. Shields and Dr. Dair

This letter will deal with recent correspondence we have had with the Rockefeller Foundation concerning their appropriations to Shantung Christian University.

Appropriation to Medical School 1930-31. About a month ago I started in to prepare a report to the Rockefeller Foundation covering the conditions under which they advanced their appropriation for the medical work at Cheeloo during the fiscal year 1929-30. I am enclosing with Dr. Lair's copy of this letter copies of the letter and report I finally sent to Dr. Carter. Dr. Carter at once replied stating that on the basis of the figures presented the Foundation was willing to consider the advances already made on appropriations for 1929-30 as fully accounted for. I trust you will find that I have not taken any serious liberties with the facts in the preparation of this report. While I made an exhaustive search through all the sources of material available here in New York, I felt in the end that I had to draw upon my imagination at a few points.

Let me urge that for the year 1930-31 this report to the Rockefeller Foundation be prepared on the field and transmitted to our office here in New York for forwarding to the Foundation. This is the procedure followed in all our other Universities and is really the only logical one. It is almost impossible for us here in New York, on the basis of information sent us by the field, to prepare an accurate and complete statement of this kind that we can defend at all points, and can explain if requested to do.

We requested the Rockefeller Foundation that as soon as they were satisfied that the conditions for 1929-30 had been met, they begin their advances for the year 1930-31. They have sent us L.C. \$20,000 in the form of a draft on Shanghai representing the first two quarters of the 1930-31 appropriation. I am enclosing this draft with Dr. Lair's copy of this letter. Future drafts will be sent us as follows:- February 15, L.C. \$10,000; May 15, L.C. \$10,000. We will transmit these further drafts immediately after they are received.

Completion of appropriation for work in pre-medicine. Several

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weeks ago the Rockefeller Foundation took the initiative in suggesting that we give them a statement showing disbursements made by the University during the year 1929-30 under the conditions of their appropriation C.M. 2729 for support of the work in pre-medicine, in order that the Foundation might complete its payment of L.C.\$5,850 due on this appropriation for 1929-30. I must confess that I had not realized that the University was still entitled to one year of this appropriation. I knew that the appropriation ended on June 30, 1930, and the Field Treasurer's report showed that during the year 1929-30 you received L.C.\$5,850, so I had assumed that the appropriation was already completed. Apparently, however, the \$5,850 you received during 1929-30 was the amount due on 1928-29, leaving this last year unpaid. Immediately after receiving Dr. Carter's suggestion I again dug into the Field Treasurer's report as of June 30, 1930, supplementing this report with all the facts I could obtain (and, I am afraid, by guesses on my own part), and as a result, prepared the statement and covering letter (dated January 2, 1931) copy of which I am enclosing with Dr. Lair's copy of this letter.

The point at which I had the greatest difficulty in preparing this report was that of salaries. The best I could do was to follow the budget estimates for 1929-30, together with the faculty lists appearing in the University catalogues we have available. In the case of Mr. Jacot, who seems to be the only mission supported staff member working in these three departments during 1929-30, I took a flat basis of L.C.\$6,000.

Dr. Carter wrote in reply stating that "although the total budget is smaller than that contemplated at the time the appropriation was made, we realize that the past year was a very difficult and unusual time..... I am asking our Comptroller to send you a draft on Shanghai for Mex.\$5,850 in payment of the final allotment for the year 1929-30 appropriation C.M. 2729 to the pre-medical department of Shantung Christian University". As yet this draft has not arrived. As soon as it reaches our office I will send it along to Dr. Lair.

Since this completes payments on appropriation C.M. 2729 there is no need for any further action by the field in the way of preparing future reports; if I have too greatly distorted facts in presenting the report for 1929-30 I hope you will so advise us in order that I may report any necessary corrections to the Rockefeller Foundation.

Appropriation for gas plant. A few days ago one of the secretaries of the Rockefeller Foundation called up and stated that they had received recommendation from Mr. Gee in Peiping that the Foundation pay over the sum of L.C.\$5,000 remaining on appropriation C.M. 2727 to Shantung Christian University for a gas plant. She asked whether the Governors had signified their approval of such a payment, and whether our office would officially request that the payment be made. This request caught me somewhat unawares because I believe we have had no recent correspondence from the field indicating that you were taking steps to secure the completion of this payment. However, I assured her that the Governors would heartily support the request of the field in this matter, and that our office would greatly appreciate the generosity of the Foundation in completing the payment. A few days ago I received a letter from Dr. Carter in which he states that "in accordance with a recommendation which has just been received from Mr. H. Gist Gee in Peiping, I am asking our Comptroller to send a draft for Mex.\$5,000 local currency to cover the balance on appropriation 2727 to Shantung Christian University for a gas plant". The draft has not yet arrived but it will undoubtedly be in sometime during the present week. As soon as it comes in I

Mr. Davies, Dr. Shields, Dr. Lair-3

1-12-31

will forward it on to Dr. Lair.

With the forwarding of the last two drafts referred to, however, I believe we will be brought up to date on our appropriations from the Rockefeller Foundation. Please let us know whether the method we have adopted of having the Foundation send its local currency appropriations in Shanghai drafts is the most satisfactory to the University. If you consider that some other procedure would be better I am sure the Foundation would be glad to revise its method accordingly.

Very cordially yours,

B. A. Garfield

BAG-H

Enc. to Dr. Lair

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TRANSFER
SHANTUNG

INDEXED

Shantung Christian University

January 12, 1951

#3

Rev. L. J. Davies,
Dr. R. T. Shields,
Cheeloo University,
Tsinan, China.

My dear Mr. Davies and Dr. Shields:

I am enclosing herewith for your information a copy of a letter received from Dr. Fenn of the Presbyterian Board a week ago. I have since learned that the actions of the Executive Council have been formally approved by the full Board.

dated 1/3/51
We know you will both rejoice that the Presbyterian Board has been able to increase its appropriation for 1950-51 to the extent of Mex. \$12,350. Even though this amount is not as large as we asked for originally, it should at least be of substantial value.

As for the endowment interest, there are still conflicting statements being made here in New York as to the way in which the Presbyterian Board has paid over this income to the University from year to year. The latest statement I have heard is that the Board has always paid this income in gold, and that the impression that this income was paid in Mex. has been an erroneous one. At all events I trust that this latest action of the Presbyterian Board will make the matter quite clear.

You will note what Dr. Fenn says in the fourth paragraph of his letter as to the possible change in the policy of the Presbyterian Board whereby in future their appropriations to the University will be paid in gold here in New York rather than in Mexican on the field. Dr. Fenn indicates that the initiative in proposing such a change of policy should come from the Cheeloo Board of Directors and should reach the Presbyterian Board through the China Council. I presume that the China Council would look to the Shantung Mission for some pronouncement in the matter. We will, therefore, look to the field to take the initiative in pressing this proposal if you still feel that it is a desirable course for us to follow.

Very cordially yours,

B. J. Garside

BAG-H

Enc.

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TRANSFER

SHANTUNG

Shantung Christian University

January 29, 1931

Rev. L. J. Davies,
Cheeloo University,
Tsinan, China.

My dear Mr. Davies:

Let me acknowledge receipt of your letter of December 31.

Dealings with cooperating Mission Boards. I believe that our recent exchanges of correspondence have already discussed pretty thoroughly the functions which our Central Office should be able to perform in dealing with the various Mission Boards cooperating in the University so no further extensive comments are necessary.

You discuss in particular the appropriation of the Northern Presbyterian Board. Before this letter reaches you you will have received my letter of January 12 in which I reported that the Presbyterian Board has taken action increasing by 50% its local currency appropriation toward the operating expenses at Cheeloo for 1930-31. In this same letter I called attention to Dr. Fenn's suggestion that the proposed payment of this appropriation in gold rather than local currency should come to the Board with the recommendation of the China Council.

I sincerely hope that the appeals we are now making to the various cooperating agencies, both Mission Boards and non-mission organizations, will be productive of sufficient results to enable the University to carry on its work effectively this year without facing a deficit when the books are closed in June.

Head of the English Department. I am writing to Dr. Tucker and will do all I can to urge upon her the acceptance of the University's invitation to come to Tsinan in the fall as head of the Department of English. In case Dr. Tucker finds it impossible to accept this invitation I will at once institute search for some other suitable head of the department who might be acceptable as a member of the quota of the Presbyterian Board. In our candidate files we have the application papers of quite a number of people seeking either short term or permanent positions as teachers of English. I believe that inquiry at the Presbyterian Board and the Student Volunteer Movement would also put us in touch with a large number of other possible candidates. Since, however, Dr. Tucker is already familiar with the University and has unusually fine qualifications for this work, I feel that if we can secure her, it would be far better than to seek some new appointee.

Very cordially yours,

B.A. Cassida

BAG-H

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齊魯大學

CHEELOO UNIVERSITY

TSINAN, SHANTUNG

CHINA

山東濟南

OFFICE OF THE PRESIDENT

Dr. H. H. Weir,
22, Furnival Street,
London, E.C.4

SHANTUNG

INDEXED

15th January, 1931

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

Dear Dr. Weir and Mr. Garside,

Writing to Dr. Weir yesterday I mentioned the fact that the papers regarding the registration of the whole University had been informally presented to the Education Authorities in Tsinan. I think it may be well to say a little more under this head. Since the meeting of the Board last June those appointed to carry forward the matter of registration have been working very assiduously, both in the preparation of the very voluminous papers required and particularly in the establishment of relationships with the educational authorities both in Tsinan and in Nanking, which is even more important than the papers. The attitude of the Tsinan educational commissioner, which has never been favourable to the registration of Christian institutions, has apparently reversed itself. We hear that the Bureau is now quite ready to register Christian Middle Schools, in fact is urging the Boards of Directors of certain Christian schools to come forward and register. It is difficult to understand how such a change of programme can have come about in so short a time. I write this confidentially and not for publication. One reason I suppose which makes it possible for such changes to occur so rapidly is that the attitude of these men is not based essentially on principle but represents their belief as to the best policy which they can pursue at the time. You will understand that such a statement as this might do harm if it was made public. Just what the influences have been which have brought about this apparent change of attitude I cannot name in detail. So far as the attitude of these men toward the University is concerned, the frank and open approach of Dean Linn and of Mr. Yee, who is Vice-Chairman of the Board of Directors, has been a very important factor.

The process on which we are entering now is that the papers are informally presented to the local educational people with the understanding that they will study them and point out any deficiencies or changes which need to be made and return the papers to us with their comments. After this the formal copy of the papers has to be made, so that when the formal presentation is made the decision to register us will already have been reached so far as these local educational people are concerned. The papers are then forwarded to Nanking to the Ministry of Education. If they go with the approval of the local authorities there seems to be little question that they will

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Dr. Weir
Mr. Garside

secure the approval of the Ministry in Nanking. We have very influential friends in Nanking who have already exerted themselves on our behalf and who will continue to do so. As I said yesterday to Dr. Weir, so far as we are aware all the moot points have been talked over and there appears to be no substantial hindrance in our way.

*See field Treasurer's Report
January 1931*

I am forwarding to you with this a list of the University's land and buildings showing the original cost and the present valuation. One sheet includes only the land and buildings which will go with the university as it is to be registered. On the second sheet the original cost and present valuation of the Institute, of the School of Theology, the Foreign School and the Leper Hospital are listed. In addition you will find a copy of the plan of the campus on which the property not formerly indicated is added and numbered.

I am sending you today the following cable:-

| | |
|------------|---|
| Blophividk | In order to avoid heavy |
| guolsyfofr | deficits cannot too strongly urge on you the necessity of |
| uztedisivf | securing grants |
| alforzyceh | all cooperating organizations |
| iroztybuyg | in gold. Treasurer |
| ulahtuhgog | requests remit as soon as possible |
| yvaxnitesn | appropriations for fiscal year 1930-31 Hall |
| zaraholcym | Rockefeller Foundation. L.J.Davies |

With kind regards.

Sincerely yours,

L.J. Davies
Vice-President.

LJD/GMH

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG

山東濟南

CHINA

TRANS
SHANTUNG

OFFICE OF THE PRESIDENT

31st January, 1931

Dr. H. H. Weir,
22, Furnival Street,
London, E.C.4

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

#2

Dear Dr. Weir and Mr. Garside,

We are all deeply and vitally interested in the maintenance of the Christian character of this institution. I have been thinking for some time along a line that seems to me very fundamental. So far as I am aware it is commonly considered that the most important consideration in maintaining the Christian character of an institution is that the teachers shall be active Christian men and women. There can be no question of the importance of this, but so far as our University is concerned I think there is another consideration which if possible is even more important and that is, the source of the funds with which the institution is carried on.

Perhaps my thought has been attracted to this matter because it is absolutely necessary for Cheeloo to have more money. We are, as I believe, making a shift to get ourselves registered with the income which we now have, but, if enough, it is barely enough. An expression of general interest in the University, or even a very heartfelt interest in the University on the part of our supporters will certainly not be enough. There is no question that the income of the University must be increased. The point which I want to make is that if the institution is to be maintained as a Christian institution, the funds with which it is supported must come from Christian people. These may be either Westerners or Chinese, and we realise the fact that by-and-by Christian Chinese must be looked to to furnish a large portion of the support of the University. But this cannot be expected in the immediate future.

In anticipation of registration and of the changed attitude of the Educational Authorities toward us it is already being suggested that we may secure Government grants, and I believe that the probability of being able to do this in course of time is very high. It seems to me that it would be perfectly safe to take money from non-Christian Chinese if it came in the form of special gifts which could be invested as endowment or which might be used for the construction of buildings, perhaps of a memorial character, but if we come to be dependent on monthly or annual grants from the local government, I am satisfied that there will be a strong temptation to

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Dr. Weir
Mr. Garside

soften down the Christian activities of the University. I speak from experience in a Middle School connected with the Presbyterian Mission in Shantung. This school was in charge of a strong, outspoken Christian man and his even more Christian wife. It was registered and grants-in-aid amounting to nearly half the income were gradually secured by the principal. The school was known to be a mission school and the parents sending their girls were entirely aware of its Christian character although many of them were non-Christians. I had opportunity to observe the effect on the principal and his wife of the fear that these grants-in-aid might be taken away if too active Christian efforts were made. I have spoken of this matter to a friend who is one of the leading Christian educationalists of the country and I find that he agrees with me as to the probable tendency of grants-in-aid from the government. I also spoke of the matter to Dr. Paul Monroe when I saw him the other day as he passed through Tsinan, and he agreed that there would be such a tendency as I have spoken of. My reason for writing this to you today is that so far as I know at the present time in the chaotic conditions which exist in China there is very little if any hope of securing funds from Christian Chinese sources and I see no other way to safeguard this matter than the securing of additional money for the University in Great Britain and America.

Over nearly forty years I have been urging self-support upon the Chinese churches with which I come in contact. The condition of the Chinese church in relation to managing its own affairs is almost unbelievably better than it was thirty years ago. It is my opinion that the giving on the part of Chinese Christians in many sections at any rate in proportion to their income, is higher than that of the communities in America with which I am acquainted. Many local congregations have already become financially self-supporting and steady progress is being made along this line. But there are few wealthy Chinese Christians. Among the alumni and interested supporters of Cheeloo so far as I know there are no wealthy men. Even some who are reputed to be wealthy are only so regarded by contrast with the poor among whom they live. There are those in America and perhaps in England who are saying that the time has come to turn over the Christian work to the Chinese. During my missionary service I have always been strongly in favour of placing both the financial responsibility and the direction of the work in the hands of the Chinese, but when it comes to the University it is in my opinion out of the question to anticipate securing any considerable amount of money from our alumni or friends.

I wish to be understood as speaking very seriously about this matter. The University must have more money. This money by all means should be money from Christian sources.

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31/1/31

Mr. Garside

If we cannot secure this and conditions change so that it would be possible to obtain grants from the local government, it would be impossible to refuse them. I know that there is great business depression in both America and England but nevertheless some means should be found for securing additional funds for the University.

Sincerely yours,

L. J. Davies

Vice-President.

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TRANSFER
SHANTUNG

INDEXED

Shantung Christian University

February 5, 1951

Rev. L. J. Davies,
Cheeloo University,
Tsinan, China.

My dear Mr. Davies:

Let me acknowledge receipt of your cablegram of January 30 which we have decoded as follows:

"IN ORDER TO AVOID HEAVY DEFICIT CANNOT TOO STRONGLY URGE ON YOU THE NECESSITY OF SECURING GRANTS ALL COOPERATING ORGANIZATIONS IN GOLD. TREASURER REQUESTS REMITTING AS SOON AS POSSIBLE APPROPRIATIONS FOR FISCAL YEAR 1950-51 HALL, ROCKEFELLER FOUNDATION."

Correspondence now on its way to the field will report the steps we have thus far taken in regard to all the matters covered by your cablegram. We have already reported to you the actions taken, or now pending, by the various Mission Boards cooperating in the University. I hope that these actual or contemplated adjustments in their appropriations to the University will put the University finances for this year into a fairly satisfactory condition. I doubt very much whether any further appeals to these Boards to restate their appropriations this year on a straight gold basis would be productive of any further results.

Thus far no definite word has come to us from the field either reporting that you have taken steps through Mr. Gee to petition the Rockefeller Foundation for any restatement of its appropriation for 1950-51 or that you desire us to take such steps. However, on our own initiative we approached the Foundation some weeks ago asking that they redefine their appropriation for 1950-51 on the same basis already recommended by Mr. Gee and approved by the Foundation for 1951-52, L.C. \$20,000 plus G\$10,000. It seemed to us that if the Foundation would make a similar contribution toward the University for the year 1950-51 that is about as far as we could ask them to go under the circumstances. Certainly it would be a far more difficult task to persuade them to grant G\$20,000 for 1950-51, without any precedent for such an action and without any specific recommendation from the field, than it would be to ask them to restate their appropriation in accordance with the terms already agreed upon for next year.

Only this morning we received notification from the Foundation that their Executive Committee on February 2 amended their appropriation for 1950-51 so as to restate their contribution for this year as L.C. \$20,000 plus G\$10,000. At the present rate of exchange this will mean that they are adding something more than L.C. \$20,000 to their appropriation to Cheeloo this year. L.

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top this year. Local Currency \$20,000 has already been transmitted to the field. We anticipate that the remaining \$10,000 will be paid in two installments, the first about February 15 and the second about May 15. These two remittances will be forwarded to you immediately after they reach us.

The request that we make remittances as soon as possible on appropriations for 1950-51 from the Hall Estate reminds us that a rather large cash balance has been accumulating here in New York without our having worked out any satisfactory policy for transmitting these funds to the field. Mr. Evans tells me that just before Dr. Lair started for China last summer the two of them had a long conversation with regard to matters of policy in transmitting funds of this kind to the field. It was Mr. Evans' understanding that soon after Dr. Lair arrived in Tsinan he would work out and forward to us suggestions as to a satisfactory policy for transmitting amounts of this kind. Thus far we have had no word from him, and have been letting matters rest until we heard from the field. However, we will get after the matter immediately, either sending remittances to Dr. Lair in this same mail, or will possibly send him during the next few days some cabled authorization to draw on us. Our uncertainty with regard to sending such a cable is that we have not worked out with Cheeloo as we have with practically all our other Universities any routine procedure for the transfer of funds ~~by~~ cable authorizations.

Very cordially yours,

BAG-H

B. G. Jarvis

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

Dr. H. H. Weir,
22, Furnival Street,
London, E.C.4

TRANSEER
SHANTUNG

INDEXED

14th February, 1931

Mr. B. A. Garside
150, Fifth Avenue,
New York.

Dear Dr. Weir and Mr. Garside,

See "Directors Minutes" 2/13/31

With this I beg to present to the Board of Governors the University Budget for the year 1931-32. The budgets for the several sections have been carefully prepared by those in charge and have been reviewed by the University Executive Council and by the Administrative Council of the Board of Directors.. With the budget is a general statement showing the sources from which income is received and the amount given by each donor.

Perhaps a word of explanation regarding the "Debit Balance" of \$6000 Mex. which is the last item on the receipts side of the General Administration Budget, is necessary. As passed by the University Executive Council the item \$6000 - the first item under "officers"-was omitted. This was because the probability of securing a president who would use the money seemed small and the several schools were unwilling to allot any more to the general administration than was absolutely necessary. When the budget went to the Administrative Council, however, it was felt to be desirable to include this item. In order not to disturb the budgets already completed with much effort, the vote recorded at the bottom of the General Administration Budget was taken by the Administrative Council. Although this action does not appear in the recorded minutes, yet I was directed by the Administrative Council to make a special appeal to the Board of Governors to find funds to provide for the salary and allowances of the President, to be an addition to the funds already available for University use. How necessary it is that additional funds be secured it would be difficult to overstate. No department of the University has money enough properly to carry on its work. At the old rate of exchange of \$10 to the £ this would mean an increase in University funds of £600. At the present rate of exchange it would of course be much less, but it would seem to me advisable when an appeal is made to try to secure a sum which would guarantee the \$6000 Mex. if silver again appreciates in value. May I ask that every possible effort be made to locate this sum either in England or America.

Again, the figure \$6000 or \$3000 Mex. placed in brackets indicates the average adopted to show the cost of a married or an unmarried missionary respectively. This is an average figure commonly used for general purposes of statistics.

957. You will notice that a supplementary budget for the Arts and Science Colleges has been approved by the University Executive Council and the Administrative Council. This is an

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14th Feb. 1931

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Dr. Weir
Mr. Garside

estimate of the lowest amount which would make it possible to put the work of these two Colleges on a basis which is just to the students. The amount is relatively small in its gold equivalent, say £2,000 or G\$5,000, and the need is immediate and pressing. I trust that the Board of Governors will be able to make provision for such an addition to the income of the Colleges of Arts and Science.

955 We regret to have to announce to you the death of Mr. Sung Hui-wu, one of the Chinese members of the Board of Governors. The Administrative Council voted to invite Dr. Y. Y. Tsu, Religious Director of P.U.M.C., to become Mr. Sung's successor.

These minutes of the Administrative Council have not yet been presented to the other members of the Board of Directors. Its actions were voted unanimously and it is not likely that any change will be made in the minutes as forwarded to you.

Registration. I am glad to be able to say that the matter of registering the whole University is believed to be making very satisfactory progress. The papers have been informally presented and have been well received by the local educational authorities. It is the opinion of those most closely in touch with the Educational Authorities that they are going to accept our petition and that registration will be granted for the whole University. It is quite possible, however, that owing to the plans which the Government is making for the development of its own higher educational work, our registration may be delayed. The situation is very complicated and many influences are at work. The only remaining step necessary on our side in preparation for registration is the securing of a President. The Administrative Council adjourned to Feb. 20th at which time it is hoped someone will be selected and arrangements completed.

As I see the matter, at present, the one thing which seriously endangers the registration of the whole University is the attitude of the Medical faculty. There is strong pressure being brought to bear by the alumni of all the schools to hasten registration. And registration is a vital matter to all these graduates. The effect of this pressure on the medical faculty, however, is to revive the call for separate registration of the Medical College. The Dean agrees that no steps can be taken for separate registration unless we have been refused registration of the whole University, yet members of the Medical faculty are again clamouring for separate registration of the College of Medicine, and we are receiving letters from Medical alumni urging the same thing. This creates a very serious situation. There are non-Christian opponents of the University who are already making use of this lack of unity and those inside the University are naturally depressed. It is being said that the Board of Governors has already agreed to separate registration, some seeming to forget that, as I understand the matter, the Board of Governors will only consent to separate registration in case every possible effort to register the whole University had failed. I believe it to be true that it is generally recognised by educationalists all over the country that under the able efforts of Dean Linn

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14th Feb. 1931

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Dr. Weir
Mr. Garside

the Arts and Science Colleges have been brought to a point of development which places them on a par with similar schools in other China Universities. It would be tragic if we should fail of registering the whole University through the impatience of one of its schools. Whether or not the British and American Sections of the Board of Governors should cable urging patience and united effort to register the whole University I leave to your judgment.

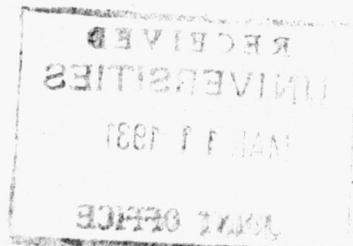
It is a pleasure to be able to close this letter with the assurance that the students and teachers are all working quietly and earnestly.

Yours sincerely,

J. Davies
Vice-President.

LJD/GMH

P.S. Feb. 16th: Since writing the above letter covering the minutes on Saturday I have heard two or three reports from sources quite widely separated which indicate that our former judgment regarding the attitude of the local Educational Authorities toward our registration is not excessively optimistic. That is to say, these reports indicate that they are ready to recommend the registration of the University as a whole to the Ministry in Nanking and to the best of my knowledge if they do this there is but little if any doubt that the Ministry would register us.



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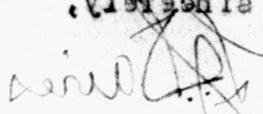
Dr. Weir
Mr. Garaido

14th Feb. 1931

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It is a pleasure to be able to close this letter with the assurance that the students and teachers are all working quietly and earnestly.

Yours sincerely,



Vice-President.

LDJ/GMH

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

16th February, 1931 #2

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

TRANSFER
SHANTUNG

ack. 3/12/31

Dear Mr. Garside,

Your cable announcing the payment in gold of the third quarter's allowance from the Rockefeller Foundation was received yesterday. Please convey to the Rockefeller Foundation our sincere appreciation of this recognition of our needs. The payment of this sum in gold, together with certain bonuses and the payment by certain missions of their appropriations in gold makes our outlook for the current year seem very favourable.

I will be writing you in a few days again about the action of the Presbyterian Board North. We are very pleased to receive this extra \$12,350, but personally I hope that for the year 1931/32 the Board will see the reasonableness of giving us its entire appropriation in gold.

Yours sincerely,

L. J. Davies
Vice-President.

LJD/GMH

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山東省立

CHEELOO UNIVERSITY
TSINAN SHANTUNG
CHINA

齊魯大學

1931 FEBRUARY 1931

OFFICE OF THE PRESIDENT

Mr. J. A. ...
150, Fifth Avenue
New York

RECEIVED
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MAR 11 1931
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SPECIAL MEETING OF THE ADMINISTRATIVE
COUNCIL

Feb. 20th, 1931

PRESENT: Rev. Yee Hsing-lin, (in the chair) Dr. Johnson,
Mr. Z.V. Lee, Dr. Y.Y. Tsu, Dr. Han Lee Min,
Mr. Williamson, Mr. Davies, Dr. Ch'ai.

958. The Presidency

(A.C. Minute 0308)

Voted:- a. That Dr. Chu Ching Mung (Dr. King Chu) be
invited to assume the office of President of the Univer-
sity.

b. That a special committee consisting of Mr. Yee,
Mr. Davies, Dr. Han and Mr. Williamson be appointed to
convey the invitation to Dr. Chu.

ADJOURNED.

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TRANSFER
SHANTUNG

INDEXED

Shantung Christian University

February 26, 1931

Rev. H. J. Davies,
Cheeloo University,
Tainan, China.

My dear Mr. Davies:

Let me acknowledge receipt of the joint letters addressed to Dr. Weir and myself which you wrote under dates of January 30 and January 31, 1931, and also of the note you sent me under date of January 31.

YOUR JOINT LETTER OF JANUARY 30

This letter reports informally on the developments in the direction of registration. We are indeed happy to have the confidential information you give as to the encouraging prospects for the successful termination of this long process. I presume that even though the steps toward registration go forward without any serious impediments, it may still be some weeks, or possibly months, before the registration of the University is complete. We will await with interest your further reports of developments.

With this same letter you forward a list of the University's land and buildings showing the original cost and the present valuation. This material is of great interest and value. Dr. Lair may have told you that while he was in the United States last year our office requested him to prepare an analysis showing the cost of the land and the various buildings on the Cheeloo campus, and showing also the sources whence the University received the funds which went into land and buildings. The statement you have sent gives us in very excellent fashion one half of this information; that is to say, the half dealing with the costs. Before we can set up any complete accounts for the University plant we will require the other half of the necessary information, that showing whence the University received these funds. Perhaps Dr. Lair's office is already working on the preparation of such a statement; if not, we would appreciate it if you would pass on to him the paragraphs in this letter dealing with this subject.

YOUR JOINT LETTER OF JANUARY 31

This letter presents in very vigorous fashion the urgent need for additional support of the work of the University. I very much welcome such a presentation as this, and will transmit it to the North American Section, as I am sure Dr. Weir will communicate it to the British Section.

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The urgent needs of the University must be kept before our Board of Governors, both by the constancy and the emphasis of their presentation, in such a way that the Governors will be aroused to take some action.

Let me add parenthetically, however, that, as I personally view the situation, it appears to me that there are only two possibilities deserving of serious consideration whence the University may hope to secure any large additional resources. These are (1) for the University to participate in a cooperative appeal for support by the entire group of Christian Universities in China, or, if the entire group cannot get together, some smaller group of institutions, such, for example, as the group now cooperating in our Central Office here in New York; (2) for the University to embark on a separate appeal for increased support.

There is a third possibility, that of securing larger grants from the Mission Boards now participating, and at the same time persuading other Mission Boards to cooperate in the University. In the face of the present financial situation confronting all the cooperating Mission Boards I believe that we cannot hope for any substantial increase in either the personnel or the cash contributions these Mission Boards are giving. This does not mean that we should lessen the number or the urgency of our appeals to them for maintaining and increasing their support, but it does mean that we should not place too great hopes on any large increase from this source. Possibly we may gain some substantial increases from persuading other Mission Boards to join with the groups now cooperating in the University, but here too the prospects for any immediate or substantial increases are far from bright.

If the University is to join with other colleges in their appeal for support, or is to launch out on a separate appeal of its own, we will have to look to the field to supply us both with the material and with the personnel which are necessary to make such an appeal successful. As you know, the launching of any appeal for the entire group of colleges in China has necessarily been delayed both by the present financial depression, and also by the creation of the Fact Finding Commission which is now seeking to evaluate the work of the missionary enterprise in China. I hope that within a year or two this united appeal can be launched. Whether it would be advantageous for the University to undertake any separate campaign during the interim is an extremely serious problem. If the present financial depression is relieved in the near future, and if the University could, during the coming year, spare someone like Dr. Shields or yourself for promotional work in this country we might be able to attain some very satisfactory results both through securing immediate increases in the University's support and at the same time laying a foundation for larger support when the united appeal for the entire group is undertaken. You will remember that more than once during the past few years the Governors have been ready to call back Dr. Shields to undertake promotional work on behalf of the University, but on every occasion the situation in China has been such as to make it inadvisable for him to leave the University for such promotional work.

This is a matter on which we must look to the field for information as to the desirability of setting apart someone like yourself or Dr. Shields for taking the lead in promotional work. Moreover, the success of any promotional work here in America would be largely influenced by the University's success in raising funds from Chinese sources. The

2-26-51

amount of such funds need not be large but the more wide-spread the University's support in China, the stronger would be its grounds for an appeal here in the West.

YOUR SECOND LETTER OF JANUARY 31

In this letter you inquire as to the plans of Mr. A. L. Carson.

I have been in constant touch with Mr. Carson, and have been urging him to speed up as much as he can his plans for finishing up his work at Cornell and beginning his journey back to Shantung. Carson has been struggling desperately during the last six months trying to clear off a tremendous number of jobs of one kind and another. In the first place, he has been finishing up the work connected with securing his Ph.D from Cornell. In the second place, he has been finishing a piece of research work for the Institute of Social and Religious Research. In the third place, it has been necessary for him to earn the major part of his expenses, since he has not been receiving any support from the Presbyterian Board or any other organization. The combination of all these responsibilities has placed an extremely heavy burden on Carson and more than once he has intimated that he had about reached the point where he wished to give up any thought of return to China. However, we have encouraged him to carry on with his plans even though his return to the field is necessarily delayed considerably beyond the date when we had hoped he would be able to go out. Just this morning we received a letter from him which indicates that he is rapidly nearing the completion of his responsibilities both to Cornell and to the Institute of Social and Religious Research. I hope that within another month or two he will be starting for the field. We have been extremely anxious that he get to Tainan in time for consultation with Dr. Butterfield and Dean Reisner while these men are in China. Also it appears that if he is to get off in time to get started next autumn it is highly desirable that he be on the ground during the spring and summer.

We all regret that Carson's return has been so long delayed. We have felt, however, that even a delayed return is far better than losing him altogether. As soon as we have any more definite word as to dates we will communicate with you.

Very cordially yours,

B. A. Garvise

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TRANSFER

SHANTUNG

INDEXED

W. L. ...

Shantung Christian University

March 12, 1931

Rev. L. J. Davies,
Chealoo University,
Tainan, China.

Answered by Lair 4/14/31

My dear Mr. Davies:

Let me acknowledge receipt of your letter of February 14 addressed jointly to Dr. Weir and myself, and also your two prierfer letters of February 16. With your letter of February 14 is attached a copy of the minutes of the Administrative Council which met on February 13.

We are indeed gratified to have received at this unusually early date the budget estimates for 1931-32. The earlier such material reaches London and New York the easier it should be for our Board of Governors to familiarize themselves with the financial situation and needs of the University, to recognize their own responsibility in grappling with financial problems, and to devise means for rendering the maximum assistance.

I have gone over the budget estimates with some care and have attempted to reconcile your figures for anticipated income from the Mission Boards in North America, and the North American Section of the Board of Governors, with the information on these points available in our office. I have not found it possible to arrive at an exact reconciliation at various points. What is perhaps more important, I am not able to determine in every case just why these differences exist between your estimates and ours. This difficulty is primarily due to two causes:- (1) You have separated from the general University budget the School of Theology, whereas some of our Mission Boards do not make a very sharp distinction between their contributions to the School of Theology and to the other departments of the University. (2) Your budget is lacking in detail at some points so we are not always able to determine exactly whether certain items in your budget estimates are synonymous with items in the records here.

So far as we are able to determine, all the estimated income from North American sources should be available next year if the cooperating Mission Boards are willing to continue their appropriations on the bases they are now using. Whether there are any prospects for increased appropriations is a question yet to be determined.

I am attaching a summary of estimated contributions from North American sources during 1931-32, based for the most part on the existing appropriations of the various Boards. We have estimated the Max. equivalent of the gold appropriations at 5 to 1, and in a few cases have relied on the hope that Mission Boards will agree to state their appropriations in gold next year even though formal action to that effect has not yet been taken. With

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one or two minor exceptions we have taken the budget estimates as to the salaries and allowances provided by the various Boards without attempting any exact check-up on your figures.

Let me comment on some of the questions grow out of a study of the attached analysis of estimated appropriations.

Northern Presbyterian Board. Your budget estimate shows that you anticipated a cash appropriation from the Northern Presbyterian Board of Mex.\$28,860. We understand that if the Board continues its appropriation at the same rate as has been maintained this year, the general cash appropriation will amount to Mex.\$77,050, not including approximately Mex.\$6,000 income on special endowment funds held by the Presbyterian Board. We believe that the Presbyterian Board will also continue to pay \$1,500 for each of the two vacancies on the Cheeloo staff, which would produce a total of Mex.\$9,000. Possibly you have included this cash in lieu of vacancies in the figure of Mex.\$60,000 for salaries and allowances, although as nearly as I can figure, the contribution of the Presbyterian Board in salaries and allowances of men and women actually on the staff during 1931-32 should amount to at least L.C.\$60,000 on the basis you have followed.

The Presbyterian Board also has made an annual appropriation of \$100 which has been used to apply on the cost of home base administration.

United Church of Canada. Our figures seem to reconcile with yours with the possible exception of some appropriation from the U.C.C. of cash in lieu of the vacancy created by the resignation of Mr. Harkness. I have not been able to learn definitely whether the University is this year receiving from the Field Treasurer of the United Church of Canada any payment in lieu of this vacancy on the Cheeloo staff; nor do I know whether there is any prospect of securing such a cash payment next year. I have, however, put in tentatively the figure of Mex.\$4,500 for this item. Will you please give us information as to how this question stands, and whether there is anything we should do here in New York in regard to the matter.

United Church of Canada, Woman's Society. Your budget estimates show Mex.\$3,000 as anticipated from the Woman's Society of the U.C.C. as a cash appropriation, but do not show anything under the head of salaries and allowances. Does not the support of Miss Carol Brodie belong here? Possibly you have included her with the United Church of Canada.

Southern Presbyterian Board. Our figures appear to reconcile with yours.

Woman's Foreign Missionary Society. Our figures are slightly different from yours, though this difference is not much. I presume that the W.F.M.S. will make some modification in their appropriation next year anyway for I understand that the increase of one-sixth this year is only temporary to meet the existing exchange situation.

American Board. The budget estimates do not show any anticipated income from the American Board, presumably because the American Board's chief interest is in the School of Theology. We have put down the amount which we believe the American Board will contribute to the University next year if its present appropriations are continued.

Rockefeller Foundation. Our estimates agree with yours.

Harvard-Yenching Institute. I think we can safely count on an income of G\$10,500 from the Institute next year. Possibly this income will be somewhat larger.

General Endowment Income. The budget estimates show that you anticipate receiving on the field G\$5,000 income from the Hall Estate endowment. If, however, we deduct from this source the amount required for home administration the available income will probably be slightly less. We estimate that the total income from these funds will be about \$5,800. Deducting G\$1,100 for home administration would leave a balance of G\$4,700 to be transmitted to the field. I discuss in more detail below this question of the expense of home administration.

Women's Unit endowment income of Hall Estate. The budget estimates are based on anticipated remittances to the field of G\$2,500 from this source. We believe that the income for next year will be approximately G\$2,900. However, the Women's Unit has been laying aside a small reserve from this source each year so it is probably that the amount actually available for remittance to the field will not greatly exceed G\$2,500.

From our study of anticipated income from North American sources next year it appears that the funds available will be adequate to meet the approved budget if all appropriations are continued on the present basis and if the average rate of exchange is slightly above 3 to 1. In order to balance your budget you have included items "interest and exchange" totalling Mex.\$13,983, which will probably require that an exchange rate of slightly better than 3 to 1 would be necessary to close the year without a deficit if all receipts and expenditures are in accordance with your anticipations.

Should the abnormally favorable rate of exchange now prevailing continue throughout 1931-32 the University would be able to meet most or all the items in the supplementary budget. However, it would, of course, be very unwise for us to place any hopes on such a solution of the problem of the supplementary budget, both because of the uncertainty of exchange and also because of the fact that if the present low value of silver does continue the University is certain to have substantial increases in expenditures at many points not provided for in the budget estimates.

Personally I feel very strongly that all the items in the supplementary budget are very necessary to the efficient functioning of the Colleges of Arts and Science. I earnestly hope that our Board of Governors will be able to discover some source whence this comparatively small amount of additional income can be procured. I trust that both Sections of the Board will give the most earnest study to this problem.

All the figures I have discussed above as to the anticipated income from North American sources next year are, of course, still to be accepted by the various Mission Boards and the North American Section of the Board of Governors. I am reporting them here simply to provide at the earliest possible date for a comparison of field estimates with ours. We would appreciate it if you would call our attention to any discrepancies you may discover.

Your first letter of February 16 asks for a copy of the By-laws of the Woman's Committee. I am enclosing such a copy herewith. These By-

5-12-51

laws were adopted by the Woman's Committee and by the North American Section on April 25, 1930. I thought that we had sent copies to the field and am very sorry indeed if we failed to do so.

I am passing on to the Secretary of the Woman's Committee your comment as to the desirability that copies of correspondence between the Woman's Committee here in New York and the Woman's Unit on the field should be sent to the President's office. I heartily agree to the desirability of such a procedure, and am somewhat surprised to learn that it is not already in force.

In your second letter of February 16 you reported the receipt of our cable with regard to the third quarterly payment of the Rockefeller appropriation. Two days ago we accepted Dr. Lair's draft for this G\$5,000. It appears that the University obtained about the maximum rate of exchange which has ever prevailed, since silver has risen quite appreciably in the weeks since this draft was drawn.

We will await further word from you with regard to the request to the Presbyterian Board that their appropriation next year be paid in gold. I am sure that you on the field are following out the suggestion of the Presbyterian Board that they desire a favorable recommendation from the China Council before taking any action on this request from Cheeloo that the Board's appropriation be paid in gold rather than local currency.

Very cordially yours,

B.A. Garside

BAG-H

Enc.2

CC: Dr. Weir

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COPY

Cheeloo University,
Tsinan, Shantung,
China.

21st March, 1931

Dr. Paul Monroe,
Teachers College,
525, West 120 Street,
New York City.

Dear Dr. Monroe,

We still regret that it was not possible for you to visit Cheeloo. The work of the institution for the second term is progressing very favourably indeed. We have invited Dr. King Chu, whom I suppose you have met, to be President of the University. He has agreed to come but there is still one formal matter having to do with his relation to the Nanking Ministry of Education which must be arranged before formal announcement can be made of his coming. As I told you when we were talking together on the train in Tsinan, it seems very necessary for us to secure larger income. This is true of each of the three colleges, but particularly of the College of Arts. So far as we are able to judge registration of the whole University, embracing the College of Arts, the College of Science, and the College of Medicine, is practically assured. The obstacles which seemed to stand in our way appear to have been removed one by one. The registration of the University must not, however, be regarded as a point of rest but as a point of departure to better and higher efforts. The Arts and Science Faculties of this year we believe to be at least on a par with those of other leading Christian universities and colleges in China, but it is necessary to secure funds for higher salaries and additional equipment. Will you be so good as to tell me whether it would be possible to secure assistance from the China Foundation? If this is a possibility please suggest to me how we should proceed in putting our case before the members of the Foundation.

Sincerely yours,

/s/ L.J. Davies.

LJD/GMH

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

24th March, 1931

Copy

Mrs. F. I. Johnson,
150, Fifth Avenue,
New York.

My dear Mrs. Johnson,

It was my intention to write to you immediately about the matter which I presented to you while you were here in Tsinan, but other things have intervened and the time has slipped by without my realising how rapidly it was going. As you will recall, we were talking of the possibility that the Women's Missionary Societies which are interested in the women students of Cheeloo should extend their participation in the work of the University to cover both the College of Arts and the College of Science.

The admission of women into the classes of the University is a matter which gave me great personal gratification. So far as I know I have the honour to be the person who first suggested this about fifteen years ago. At that time it was thought that the situation did not warrant the bringing in of women students but as you know, at the present time they are admitted to the classes in each of the three colleges on the same terms as men students.

The interest which your Society and the women of other Societies have taken in our work for women students is very highly appreciated. The assistance of the women's Boards acting through the women's Committee of the Board of Governors has been a decidedly worth-while character. I came back to the University last July after many years absence and was perhaps a little surprised to find that the cooperation of the Women's Societies was limited to the Medical College. The help given by the missionary women of America and Great Britain in the Medical College is really a very fine thing. There is a wide field of usefulness open to Chinese women doctors and nurses and there can be no question that the graduates of our Medical College and of the School of Nursing are doing very valuable work in many places. There is also great need for women teachers of a high grade in Middle Schools and Colleges and it is my hope that your Societies may be able to join us in the support not only of the Medical College but of the College of Arts and the College of Science as well. This will round out the work for women students and will remove any appearance of one-sidedness in the work which you are doing in our institution. There is nothing in which I am more interested than in

24/3/31

- 2 -

Mrs. Johnson

increasing the opportunities for Chinese girls to secure an education and so I venture to lay this matter before you and beg your cooperation in securing from your Societies this further aid.

As at present arranged the unit of cooperation in any of the Colleges is the provision of one teacher and of \$2000 Mex. toward the current expenses of that School. This is the way the contribution toward current expenses stands on the books but it really means a contribution of \$1000 gold, because the statement in Mexican was based on a rate of exchange of 2 - 1, so that it would at the present time be better form to say that the unit of cooperation is the providing of one teacher and of \$1000 gold to the current expenses of the College in which cooperation is desired.

I was really encouraged by the interest which you seemed to take in my suggestion regarding this fuller cooperation of women in the work of the University and doubly so because of the statements made by some of our women members of staff that you were a person who could get things done.

I should not close this letter without telling you that the affairs of the University seem to be moving forward in a splendid way. The evil spirit which seemed to have taken possession of a good many of our people a year and more ago has apparently been entirely driven out. The students are earnestly working and quietly attending to their duties. The arrangements for registration of the university are completed and it appears that the obstacles which a year ago seemed to block our way have been removed. We have secured the consent of a prominent Christian Chinese educationalist to be our President, though the public announcement of this fact is not possible just at the moment. For these things we are very grateful and believe that we can see the guiding hand of God in the affairs of the University during these last months.

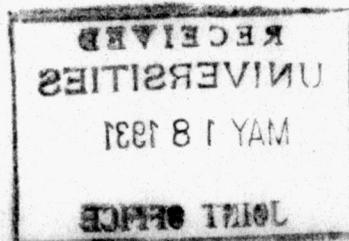
Please remember me kindly to your colleague, Mrs. Avann.

Sincerely yours,

(Signed) R. J. Davies

Vice-President.

LJD/GMH



1057

increasing the opportunities for Chinese girls to secure an education and so I venture to lay this matter before you and beg your cooperation in seeking from your Societies this further aid.

As at present arranged the unit of cooperation in any of the colleges is the provision of one teacher and of \$2000 Mex. toward the current expenses of that school. This is the way the contribution toward current expenses stands on the books but it really means a contribution of \$1000 gold, because the statement in Mexican was based on a rate of exchange of 2 - 1, so that it would at the present time be better for to say that the unit of cooperation is the providing of one teacher and of \$1000 gold to the current expenses of the college in which cooperation is desired.

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Please remember me kindly to your colleagues, etc.

Avann.

Sincerely yours,

(Signed) R. J. Jones

Vice-President.

LJD:GMB

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ESTIMATED APPROPRIATIONS
NORTH AMERICAN SOURCES
1951-52

(Gold estimated at 5 to 1)
(All figures in Mex. unless otherwise indicated)

American Presbyterian Board, North

| | | |
|-----------------------------------|------------------|--------------|
| General cash appropriation | \$37,050.00 ✓ | |
| Income on endowment held in trust | 6,000.00 ✓ | |
| Cash in lieu of vacancies | 9,000.00 ✓ | |
| Salaries and allowances | <u>60,000.00</u> | \$112,050.00 |
| Payable in New York | | Gold 100.00 |

United Church of Canada

| | | |
|----------------------------|------------------|-----------|
| General cash appropriation | 4,500.00 ✓ | |
| Augustine Church | 1,500.00 ✓ | |
| Cash in lieu of vacancy | 4,500.00 (?) | |
| Salaries and allowances | <u>15,600.00</u> | 26,100.00 |

United Church of Canada, Woman's Society

| | | |
|-------------------------|-----------------|----------|
| Cash appropriation | 3,000.00 ✓ | |
| Salaries and allowances | <u>3,000.00</u> | 6,000.00 |

American Presbyterian Mission, South

| | | |
|-------------------------|------------------|-----------|
| Cash appropriation | 1,600.00 ✓ | |
| Salaries and allowances | <u>12,000.00</u> | 13,600.00 |

Woman's Foreign Missionary Society

| | | |
|--|------------------|-----------|
| General cash appropriation, plus special items | 4,480.00 ✓ | |
| Cash in lieu of staff | 2,567.00 ✓ | |
| Salaries and allowances | <u>15,000.00</u> | 22,047.00 |

American Board of Commissioners for Foreign Missions

| | | |
|----------------------------|------------------|-----------|
| General cash appropriation | 1,500.00 ✓ | |
| Special items | 900.00 | |
| Salaries and allowances | <u>15,000.00</u> | 17,400.00 |

Rockefeller Foundation

| | | |
|--|--|-------------|
| Local currency \$20,000 plus G\$10,000 | | 50,000.00 ✓ |
|--|--|-------------|

Harvard-Yenching Institute

| | | |
|---------------|--|-------------|
| Gold \$10,500 | | 31,500.00 ✓ |
|---------------|--|-------------|

General Endowment Income (Hall Estate)

| | | |
|---------------------|-----------------|---------------|
| Total Income | G\$5,800.00 | |
| Home Administration | <u>1,100.00</u> | \$14,100.00 ✓ |

Women's Unit Endowment Income, Hall Estate

| | | |
|--------------|--|----------|
| Gold \$2,900 | | 8,700.00 |
|--------------|--|----------|

TRANSFER

SHANTUNG

INDEXED

Shantung Christian University

April 20, 1931

Rev. L. J. Davies,
Dr. Randolph T. Shields,
Chealoo University,
Tsinan, China.

My dear Mr. Davies and Dr. Shields:

I am enclosing herewith copies of the minutes of the meeting of the Executive Committee of our North American Section held on the afternoon of March 30. I am also attaching to Mr. Davies' copy of this letter a confirmation copy of the cable night letter we sent you on April 11.

You will note that the Executive Committee meeting was devoted chiefly to the consideration of problems connected with the registration of the University. I believe that the minutes are self-explanatory and that no detailed comments are necessary. The viewpoint of the North American Section is quite similar to that of the British Section:- that the University should by all means seek to secure registration of the institution as a whole and that only if and when it becomes obvious that complete registration cannot be secured would it be desirable for the School of Medicine to seek separate registration. We all appreciate the fact that decisions on such matters as these must rest largely in the hands of the groups on the field, and that about all the Governors can do is to express their general viewpoint.

We are arranging the regular spring meeting of the North American Section for the morning of May 5. We hope that by that time definite action can be taken on the 1931-32 budget and on the various other pending matters of business.

Very cordially yours,

B. A. Caside

BAG-H

Enc.

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

TRANSFER

21st April, 1931

*ack.
7/9*

Dr. H. H. Weir,
Edinburgh House,
2, Eaton Gate,
London, S.W.1.

SHANTUNG

Mr. B.A. Garside,
China Union Universities
150, Fifth Avenue,
New York.

INDEXED

Dear Dr. Weir and Mr. Garside,

With this you will please receive minutes of a special meeting of the Administrative Council held on March 31st 1931. At a special meeting of the Administrative Council held on February 20th 1931 (the minutes of which are also sent herewith) a committee was appointed to convey an invitation to the Presidency to Dr. King Chu. When this committee met Mr. Yee and Mr. Davies were selected and instructed to proceed to the south personally to invite Dr. Chu to assume the Presidency. This we did. On arriving at Nanking we learned that Dr. Chu was in Woosung in charge of the Chung Kuo Kung Hsueh (吳淞公學). After interviewing Dr. H. H. K'ung and other interested people in Nanking, Mr. Yee and I proceeded to Chinkiang, crossed the river and took the bus to Yangchow where we had a very interesting interview with General Chang Chih-kiang, returning the same day and proceeding to Shanghai. We found Dr. Chu at the school in Woosung and were pleased to find that he was apparently very willing to accept our invitation. Dr. Chu said, however, that he was taking charge of the school in Woosung directly under appointment from the Ministry of Education. There had been a very serious student rebellion, the former principal had been driven out and the Ministry of Education had taken over the control of the school and placed Dr. Chu in charge. It would therefore be necessary, before he could give his formal consent to come to Tsinan, to secure the approval of the Ministry. At Dr. Chu's suggestion the three of us returned to Nanking and laid the matter before Dr. K'ung, who agreed to approach the Ministry of Education. In ordinary circumstances this would probably have been quite sufficient to secure the success of our project, but it later appeared that there were complications in this case which in the opinion of the Vice-minister made it quite impossible to release Dr. Chu at this time.

Supposing, however, that the matter was as good as settled when Dr. K'ung undertook to present it to the Ministry of Education, Mr. Yee returned to Tsinan and I waited in Nanking to attend a Conference with Dr. K. L. Butterfield on the Rural Reconstruction Programme. Following this Conference Mr. Linn and I attended the meeting of the Council of Higher Education in Shanghai and Mr. Linn remained to the annual meeting of the China Christian Educational Association. On Mr. Linn's return from Shanghai to Nanking he interviewed Dr.

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Dr. Weir
Mr. Garaide

K'ung and learned that there was difficulty in regard to Dr. Chu's release from the work in Woosung. Mr. Linn also, on Dr. K'ung's introduction, had a long interview with the Vice-minister of Education, who explained to him in detail and with great frankness the reasons which prevented them from releasing Dr. Chu. The Vice-minister spoke very highly of the work which was being done in Cheeloo and gave Mr. Linn the impression of holding very favourable opinions regarding the University. After this interview with the Vice-minister of Education Mr. Linn again saw Dr. K'ung, who agreed to become our non-resident President. This proceeding had already been discussed and approved informally by the Nominating Committee and a majority of the Administrative Council at a meeting held before the invitation was presented to Dr. Chu. It only remained therefore to make formal the invitation to Dr. K'ung, which was done at the meeting on the 31st March.

I feel sure that you will all agree with us who are here in the University that we seem to have been led to a very happy conclusion in this matter. In order to register the University it was absolutely necessary to have a Chinese President. From our point of view he must be an outstanding Christian man and it was certainly very desirable that he be a man of more than local influence. Dr. K'ung is known everywhere as a Christian. His association with the Oberlin-Shansi Memorial schools, of which he is also non-resident president, is another indication of his great interest in Christian education. He accepts his relationship to Cheeloo as a service to the cause of Christ.

Following this formal action of March 31st we have completed the registration papers, using Dr. K'ung's name as President, and these papers with the petition for registration have been handed to the Commissioner of Education in Tsinan. Enquiry at the office of the Commissioner gives us reason to believe that the papers will probably be sent to Nanking within a few days.

Special prayer is being offered that these plans which have now been carried so far may not be thwarted either by ill-will or inadvertence. In this I am sure each one of you will join us.

Sincerely yours,

J. Daires

Vice-President.

LJD/GMH

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

22nd April, 1931

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

TRANSFER
SHANTUNG

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7/9

INDEXED

Dear Mr. Garside,

Through inadvertence the enclosed copy of a letter addressed to Mrs. F. I. Johnson has not been as yet forwarded to you. I am not sure whether Mrs. Johnson was the proper person to address in this matter but when she was here I made opportunity of talking with her on the subject and she seemed interested. You will understand that this is simply another of the various ways in which we have been trying to increase our support for the School of Arts and the School of Science. If it is possible for you to do something with these Methodist ladies or with other of the Women's Societies, getting them to take financial responsibility for the Arts and Science Colleges, we will be very grateful to you.

In the matter of the request for payment in gold of the appropriation by the Presbyterian North Board, formal action is being taken by the Administrative Council and the Shantung Mission through its Executive Committee has already voted approving of this request. It will go through the Shantung Mission Executive Committee to the China Council and as soon as I know what the action of the Council is I will let you know.

Sincerely yours

J. Davis

LJD/GMH

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山東省立

CHEEBOO UNIVERSITY
TSINAN SHANTUNG
CHINA

齊魯大學

SHANGHAI

OFFICE OF THE PRESIDENT

Mr. J. W. ...
New York

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Keifsch

Copy for Mr. Garside

24th April, 1931

Dr. H. H. Weir,
Edinburgh House,
2, Eaton Gate,
London, S.W.1.

Dear Dr. Weir,

Replies to your enquiries regarding finance have been mailed to you from Dr. Lair. I have also just sent you a statement regarding the trip to the south in search of a President.

I have to express my regret at the delay in acknowledging your cable in response to my letter of February 16th. It was exactly of the tenour which I had anticipated. I trust that no occasion may arise when it will be necessary to use it publicly but I am very glad to have it here in my possession. The American Section also sent a similarly worded cable a little later than yours. I think you will be interested in a few words regarding the present state of our registration papers. Yesterday afternoon I received a report of a conversation between the head secretary of the Tsinan Young Men's Christian Association and some of the people connected with the Provincial Bureau of Education. The Y.M.C.A. secretary is a Chinese gentleman of 30 or more years of age who has had long experience as a secretary and who is a very capable and astute man. He is a member of our Board of Directors and is a graduate of the University. His report of the statements made by the official of the Bureau of Education, not the Commissioner, may be considered entirely reliable. The substance of what he says is that it has been decided in the Bureau that our petition for registration will be approved, but that it will be approved slowly, that is to say that the Bureau will give the impression to those who are in opposition to the registration of the University that it is only yielding to the inevitable in registering us. These are not the exact words in which this report was made to me but I believe they convey very closely the meaning. The reason for their taking this position is that there is strong opposition from certain members of the Tang Pu in various parts of the province. I understand that numerous telegrams have been addressed to the Commissioner of Education here urging that the University be not registered. The Commissioner is found to do his best to make those who are in opposition to the registration of the University believe that he himself is not keen to have it done, otherwise these men will turn on him personally and might be able to do him great hurt in his career as a public educationalist. Yesterday I personally interviewed another local member of our Board of Directors and he had underground information very much to the same effect as that which I have just mentioned. On the other hand Dean Linn

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proceeded to the office of the Commissioner yesterday afternoon and although he was shown the papers on which the secretaries had suggested that the papers be examined and forwarded to Manking and on which the Commissioner had put his seal of approval to the suggestion, he does not feel at all confident that the papers will be forwarded within a few days as he was told they would be. This simply amounts to a statement that he has very little confidence in the reliability of the assurances of these men, or as one might say, he is afraid to believe that they will really keep their word. From all I can personally gather I am of the opinion that the registration of the University as a whole will go through. This opinion is not based alone on what I have written above but also on various indications of a more or less incidental character which have come to me within the last few days.

I recall that I have not answered an enquiry which you made some time ago regarding the reorganisation of the general plan for the internal management of the University. I understand that what was in your mind was the question regarding the necessity for the change from what seems to have been a very democratic form of management by committees, appointed by a Senate of rather large membership, to the form which was adopted last June. This form as adopted last year makes the Executive Council of the University, which with a full complement of administrators would number seven (or eight with treasurer added, as is now proposed), the only body responsible for the larger internal concerns. There are of course certain matters of an executive nature to which the individual faculties attend. The Senate, however, has been made an entirely consultative body with no authority in the management of affairs but with freedom to make recommendations to the Executive Council on any subject regarding the welfare of the University.

The former scheme of internal management began about fifteen years ago and was adopted in an attempt to satisfy younger members of the faculties who felt that they did not have enough authority in the direction of the affairs of the University. I say this without reservation because I was present when these things happened and believe that I know exactly how they came about. It is my opinion that such a scheme might be productive of good practical results under the leadership of a strong President. That is, if there were a man at the head who could largely influence the thinking of the committees and who had the physical and mental strength to endure the multitudinous meetings and discussions necessitated by this system, a policy of considerable unity and probably of a fair degree of efficiency could be maintained. I think that this condition was fairly well met by both Mr. Bruce and Dr. Balme. The conditions which existed after the resignation of Dr. Balme were not so favourable. There was no continuity of direction; it has been said repeatedly to me during the past months that since Dr. Balme left the institution it had had no head, and I think that this is essentially so. From January 1925 to the present day I believe it is correct to say that there has been no-one ^{person} in charge as president, assuming full responsibility, for a period of a full year. I regret to feel the necessity of saying it, but it appears to have been the fact that under such conditions, in the ~~absence~~ of strong

leadership, the internal management of the University degenerated into what a very keen-minded missionary member of the Board of Directors described as "mob rule". Having made what efforts I have been able to come to an understanding of the conditions during the strikes of students and labourers in the fall of 1929 and the winter of 1929/30 I have concluded that the internal conditions during these strikes, so far as the missionaries who were supposed to be in charge of the place were concerned, indicated nothing less than a state of anarchy. Dr. Shields was at first still recognised as vice-president but on one occasion a little group of foreign missionaries made an incursion into a room occupied by some of the strikers and by threats drove them out. Of this action Dr. Shields was entirely ignorant up to the time it was announced to him by the perpetrators thereof. There were other incidents of a more or less similar character. These are not things which I like to say at all but I believe them to be true. It was a very trying time and the system of organisation was one which made it very easy to drift into such a state. This then suggests the first reason which I would say lay at the foundation of the change in organisation which was adopted by the Board of Directors at the meeting last June. Another reason which would have come into force, no matter what the past history of the management of the University had been, is that the Chinese Government regulations would not countenance a scheme so democratic as that which had been in operation in the university during the past years. In the government regulations for the conduct of universities there is only one person who is given authority in the administration of the schools and that is the President. He is made literally the autocrat; all teachers are engaged by him, the salaries are fixed by him, the funds of the institution are entirely at his disposal, he is responsible for all discipline, and, in a word, for the entire management of the University. ^{In practice}

Those who drew up the regulations which were adopted by the Board of Directors at the June meeting did not wish to be so radical. They believed in the centralisation of authority but they did not believe in an absolute autocracy. Consequently most of the responsibility of the President is shared with the Executive Council. This was deliberately done in order to lessen the authority of the President. It will interest you to know that yesterday when I called on several members of the Board of Directors one of them told me that the fact that according to our present regulations the power of the President was so limited was the only serious objection which the Tsinan Educational authorities had to our scheme. Having before it the facts regarding the Chinese regulations for the organisation of a University and being fairly well cognisant of the conditions resulting from the previous form of management, the Board of Directors came unanimously to the conclusion that a change must be made, and the regulations which were adopted last June were made the basis for the future conduct of the institution.

he consults with his faculty, but in theory he is responsible to the Government or Ministry or Bureau which appoints him.

There are two other grounds which I feel necessitated the change in organization which, though of less importance than those just mentioned, nevertheless seemed to require such action. The first of these is that the administration of the internal

affairs of the University had become so loose-jointed and the division of responsibility so wide that the Chinese administrative staff such as the steward and overseers of special lines of work had come to regard the administration as a joke. This grew out of the fact that when a man wanted to know what to do he made enquiries and was referred to some other person, this second person referred him to someone else, and so it might have gone the round of three or four or more persons to whom he was referred, and as a general rule he ultimately gave up seeking direction and simply marked time until somebody found him. Even in the case of certain foreign missionaries who were chairmen of committees there seems to have been no clear understanding of their responsibilities. Early last fall I approached one of these men and enquired whether he was chairman of a certain Committee. He replied that he was, but with a grin on his face added "but I really don't know what my duties are". A second minor reason which seems to me to have necessitated this change is that the relationships with the outside world, with the Government bureaus, are changing. The old attitude of officials toward us has gone and there are times now when a definite, distinct answer must be returned to enquiries without delay. There have been several occasions during the past school year when it was necessary to make immediate decisions and to give clear-cut answers within time limits, which would have been impossible under the old scheme.

Naturally there has been difficulty on the part of some of our foreign staff in making the adjustment to the new scheme. Within the limits of my capacity I have tried very hard to avoid giving occasion for misunderstandings. There has been a certain amount of criticism but nothing of a very serious character. The things which I have said above are well within the limits of what I believe to be the facts. I would not have said them except in answer to your direct enquiry. There is nothing in them which I would not read to old members of the staff if occasion seemed to make this necessary. On the other hand, you will understand that I prefer to have the things which I have said on this subject regarded as confidential, and meant only for the information of the Board of Governors.

Another matter which I know you are anxious to be informed about is the Christian atmosphere of the University and the proportion of Christian teachers on the staff. I have enquired of Mr. Linn and Dr. Shields and I find that of the 22 teachers actually giving instruction this semester in the Arts and Science Colleges 15 are Christians and 7 are non-Christians; of the total of 16 Chinese members of the Medical School teaching staff 14 are Christians and two are non-Christians. It is to be understood that when I say non-Christians this does not mean men who are in opposition to Christianity, nor does it mean men whose outer life is immoral. Dr. Shields, for instance, says of the two who are non-~~Church~~ members that they are two of the finest workers connected with the School. It has also to be considered that a morally high-grade non-Christian teacher

may have a far better influence on the moral life of the students than a low-grade professing Christian. In the past we have had the misfortune at times to have nominally Christian members of the staff whose moral conduct was anything but first-class. To my certain knowledge, for instance, a professing Christian professor, having made arrangements to take a position in another school at a considerably higher salary than we were able to pay him, attempted to arrange things so that his brother who was out of employment might take his place here. When he found that this did not appeal to the Dean he exhibited distinctly unchristian sentiments and after he had gone to his new position wrote letters to students connected with his department which were evidently intended to stir up trouble. Please do not misunderstand this to indicate that we are not trying our best to secure honest Christian men for every one of the positions on the teaching staff, but sometimes it cannot be done. One of the reasons which makes it difficult is that in the past but few of our own students have had the opportunity to go abroad for study. If the University could have had fellowships for foreign study during, say, the last ten years, we would now have a larger group of our own graduates from whom to choose men or women for these higher teaching positions. This we hope to attain by-and-bye. Let me definitely assure you that both Dr. Shields and Mr. Linn, upon whom the duty of selecting teachers chiefly rests, are very sincerely desirous of filling all these positions with Christian professors. Last fall when Mr. Linn was in great straits for a Professor of Education and the time was very short, his message in seeking a man was to the effect that he must have the preparation indicated by the Ph.D. degree and that he must be a Christian, and this was said notwithstanding the fact that Mr. Linn knew that there were very few returned students in China who had these qualifications.

Two or three days ago while I was thinking of what I am writing now I learned that Mr. Phillips had recently written a letter to Mr. Wilson of the B.M.S. and when I had read the copy of this letter which he let me have I thought I could do no better than send it to you as giving what I regard as a very fair picture of the religious conditions among the students. Mr. Phillips is a member of the English Baptist Mission and Professor of Mathematics in the School of Science. He is personally very definitely interested in the spiritual welfare of the students and his knowledge of the religious conditions is undoubtedly more definite than my own. What he says refers particularly to the students of the Colleges of Arts and Science. Several persons from outside the University have remarked on the earnest spirit manifested by the students in these two schools at their chapel exercises. The attitude of the students on the campus toward us as we meet them is certainly expressive of friendliness and goodwill. It has just been said to me by one who has had long knowledge of conditions here that the attendance at chapel exercises on the part of the members of the teaching staff is far better now than it has been during the past five or six years. This was said of the members of the Arts and Science faculties. The chapel

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Dr. Weir

attendance on the part of the teaching staff of the Medical School is also very good, but for some reason which I do not altogether understand the attendance on the part of medical students is not so good as it was a year ago or even last fall.

All this is not to say that we have as yet attained perfection, but I think what I have just said and what Mr. Phillips says in his letter gives a very good picture of actual conditions.

Before I close this already too long letter I must express the very hearty appreciation of everybody connected with the University administration and the Arts and Science Colleges of the action of the Baptist Missionary Society in providing a substitute salary up to \$2000 for a man to take Mr. Phillips' place during furlough. We appreciate this particularly as we are well aware of the unsatisfactory state of the finances of the Baptist Missionary Society.

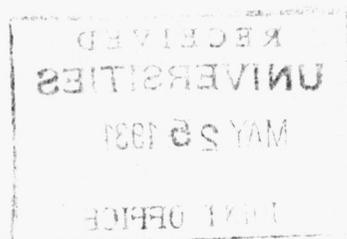
With kind regards,

I am,

Yours sincerely,

LJD/GMH

P.S. In looking over again your letter of March 20th after writing what is above I feel that I may not have answered with sufficient directness your question as to the prospects of the teachers of the Colleges of Arts and Science standing firm for Christian things in the face of difficulties growing out of a possible grant of government funds. I think I can answer this briefly by assuring you that so long as the present management of the University continues there will be no let down of our efforts to maintain and further develop the Christian character of the institution. I say this with great positiveness for myself and I believe with equal positiveness for Dean Linn of the Colleges of Arts and Science.



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attendance on the part of the teaching staff of the Medical School is also very good, but for some reason which I do not altogether understand the attendance on the part of medical students is not so good as it was a year ago or even last fall.

All this is not to say that we have as yet attained perfection, but I think what I have just said and what Mr. Phillips says in his letter gives a very good picture of actual conditions.

Before I close this already too long letter I must express the very hearty appreciation of my friends connected with the University Administration and the Arts and Science Colleges of the action of the Baptist Missionary Society in providing a substitute salary up to \$2000 for a man to take Mr. Phillips' place during his absence. We appreciate their participation and are well aware of the unsatisfactory state of the finances of the Baptist Missionary Society.

With kind regards,

I am,

Yours sincerely,

L.D. SMITH

P.S. In looking over again your letter of March 20th after writing what is above I feel that I may not have answered with sufficient directness your question as to the prospects of the teachers of the Colleges of Arts and Science standing firm for Christian things in the face of difficulties growing out of a possible grant of government funds. I think I can answer this briefly by assuring you that so long as the present management of the University continues there will be no let down of our efforts to maintain and further develop the Christian character of the institution. I say this with great positiveness for myself and I believe with equal positiveness for Dean Linn of the Colleges of Arts and Science.

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THE RELIGIOUS LIFE OF CHEELOO

One of our new students last term told me that before coming to Cheeloo he had heard often of the excellent level of the religious life of the University. Last term he found things not as he expected, but he quite realised that the student body was only just beginning to recover from the shock of the break-up at the beginning of last year, and organised group life had not had a chance to revive properly. Before the end of last term a change had come and this term I am really impressed by the religious activity and life in the place.

As the first thing that a visitor would ask about, perhaps, is the attendances at morning prayers, we may begin our review with them. Attendance is and always has been voluntary. The Arts, Science and Theology Schools used to meet in the large Kumler Chapel, while the Medical School met in its own hall. The Kumler Chapel attendances were never very good in 1928 and 1929, the Theology students and the staffs of the schools forming the large majority of the congregation. The Medical School on the other hand used to have an average attendance of eighty per cent. It was suggested that the discrepancy was due to the fact that the Medical students met in a hall in the same building as the classrooms, while the Arts and Science students had their classes in buildings some two hundred yards from the Kumler Chapel. After the closing down of the Arts School a year and more ago, the Pre-medical section of the Science School, which continued studies, had morning prayers in a large room in the Chemistry Building where some of their classes were held. The difference was at once apparent and the Pre-medical students, who, ~~XXXXXXXXXXXX~~ from my own observation, I knew to be probably the least well represented in the former chapel services, now attended in good numbers - the average for the term was well over fifty per cent. The success of that experiment led to the plan being continued last autumn so the Arts and Science Schools still hold their morning prayers in the old Y.M.C.A. room at the top of the Chemistry Building. The attendance varies with the number of classes held in that building on the particular morning, (some classes are held in two other buildings quite a distance away and the dormitories are still further off) also with the proximity of examinations, but we consider it a small attendance now if the numbers are like they were in the Kumler Chapel with the Theology students forming eighty per cent of those present. (Attendance now varies from 30 to 80 out of a possible 120 or so). Every Thursday a student leads the worship and on those days we usually have the best attendance: the student speakers have invariably spoken on religious topics of real interest. I think one may rightly conclude that poor attendance at morning prayers in the Kumler Chapel could not be taken to indicate lack of religious interest or lack of spiritual life.

In regard to the religious life as a whole, I must confess to being somewhat amazed at the amount of time which so many students find for activities of a religious nature. The

two long terms (eighteen weeks each) with not much of a vacation between, and the very full timetable which most students have, demand all the energy they possess. Yet it is evident that they value the opportunity offered to them of learning more of the meaning of Christianity. Last term, as the Cheeloo Bulletin reported, one-half of the students of the three Schools (that is not including the Nursing School which has its own Sunday evening meeting) were attending weekly group-meetings for religious study. They were divided into ten groups taking the following subjects:- Old Testament Readings, Bible Topics, Men of the Bible, St. Luke's Gospel, St. John's Gospel, The Faith of St. Paul, "The Meaning of Service", Christianity and Social Problems, Religious Problems (two groups). Two of these groups were conducted in English and eight in Chinese. Three Chinese members of staff figured prominently in three of these groups. This term, as far as I know, last term's groups are all continuing except one, and at least one large group has been added, (some of its students overlap into other groups too).

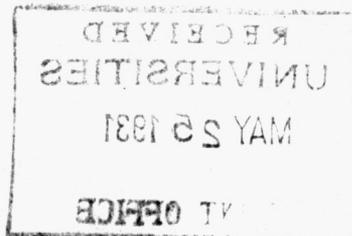
Last term saw the inauguration of the Cheeloo Christian Fellowship open to all Christian students and staff of the University. The old Students YMCA, having become weakened by its participation in too many activities (so I believe), was not revived after the changes of a year ago, but the students themselves felt a need for something in its place and the result of thinking last term has been the formation of the Fellowship. Being such a large group it must depend for its spiritual energy, humanly speaking, on small groups within itself, but as a body which can arrange for religious meetings for the whole University it is proving extremely valuable. These last few days the Fellowship has arranged a whole series of meetings for Mr. Y. T. Wu, a YMCA Student Secretary from Shanghai, and very helpful addresses have been given by him to large audiences of students. Yesterday afternoon over thirty students gathered on a hill near here for a short Retreat at which Mr. Wu was the chief speaker. Personally, I felt that we had a very helpful time. The Arts and Science section of the Fellowship is responsible for the leader of morning prayers each Thursday.

Earlier in the term we had the great privilege of a visit from Dr. Kagawa who gave several addresses to the students: each time the hall was packed and a real impression was made. One of the results of Dr. Kagawa's visit has been the formation of a small student group calling itself "Friends of Christ", modelled on Kagawa's great society of the "Friends of Jesus". This group meets each Sunday afternoon for prayer and thinking together and has made itself responsible for the speakers at one of the larger Bible classes on Sunday morning. This week we have in Tsinan Mr. Wang Ming-tao, of the London Mission, who is one of the best known evangelists in North China. He preached with great power to a large congregation yesterday morning and is giving further addresses on the campus today, tomorrow and the day after. Another special visitor earlier in the term was Mr. MacNaughtan, of the Moukden Christian College, who met several groups of students and talked with them about Personal Work in connection with the Five-Year-Movement of the Church of Christ in China.

I have not touched on the regular courses, offered by the English Department, on the Bible in English. These are of course voluntary and may be elected by students as alternatives for other classes in English literature. They have been very well attended. From various conversations one realises that there is a very real interest in religion and a desire to gain a better understanding of Christian faith and life. I have been impressed by the fact that most of the student speakers at Arts and Science morning prayers have, in recounting their own religious experience, remarked that when they first joined the Church they did so from varying motives which they now do not consider to have been very satisfactory, but that they have since learned more clearly what it really means to be a Christian. This makes me feel more than ever the value of a place like Cheeloo to the Christian Church in China. A real work of edifying is going on.

In closing this review I may remark two things. First that the above does not include the School of Theology, which, it goes without saying, is doing a fine piece of work. Secondly, that the question of Registration does not affect the situation I have described in the slightest. We are nearer to registration than we ever were and the religious life of the place is better than it has been for some time past. It is invidious to make comparisons with other Christian universities in China, but I may at least quote one visitor who declared that the moment she came on the campus at Christmas she felt the difference between Cheeloo and her own university. The Kumlér Chapel dominates the campus, and, at the time she saw it, a large, bright star shed a flood of light from its tower over the paths and lawns. (The star was made possible by the generosity of a Baptist layman). I think our visitor did not judge amiss. While there is absolutely no compulsion in matters of religion and some few students do not, outwardly at any rate, show appreciation of its value in life, yet, for the majority of the students it must be true to say that Cheeloo is a place where Christian character is built up and the Christian life more fully understood. Registration will not affect this great contribution which Cheeloo is making to the Church in China, to the Kingdom of God in the East.

(Written by Mr. E. L. Phillips at Easter time 1931)



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I have not touched on the regular courses, offered by the English Department, on the Bible in English. These are of course voluntary and may be elected by students as alternatives for other classes in English literature. They have been very well attended. From various conversations one realizes that there is a very real interest in religion and a desire to gain a better understanding of Christian faith and life. I have been impressed by the fact that most of the student speakers at Arts and Science morning prayers have, in recounting their own religious experience, remarked that when they first joined the Church they did so from varying motives which they now do not consider to have been very satisfactory, but that they have since learned more clearly what it really means to be a Christian. This makes me feel more than ever the value of a place like Chefoo to the Christian Church in China. A real work of edifying is going on.

In closing this review I may remark two things. First that the above does not include the School of Theology, which, it goes without saying, is doing a fine piece of work. Secondly, that the question of registration does not affect the situation I have described in the slightest. We are nearer to registration than we ever were and the religious life of the place is better than it has been in some time past. It is a privilege to have comparisons with other Christian universities in China, and I say at least quote one visitor who declared that the amount of some on the campus at Christmas was felt the difference between Chefoo and her own university. The number of people gathered on the campus and, at the time and saw it, a large, bright star and a flood of light from the tower over the palms and lawns. (The star was made possible by the generosity of a local layman). I think our visitor did not judge wisely. While there is apparently no comparison in matters of religion and some statements do not outwardly of any rate, show appreciation of its value in life, yet, for the majority of the students it must be true to say that Chefoo is a place where Christian character is built up and the Christian life is truly understood. Registration will not affect this great contribution which Chefoo is making to the Church in China, to the Kingdom of God in the East.

(Written by Mr. W. L. Ballinger at Hester time 1931)

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per/ sch.

30th April, 1931

Rev. Courtney H. Fenn, D.D.,
Board of Foreign Missions,
156, Fifth Avenue,
New York City.

Dear Dr. Fenn,

Mr. Garside sent me a copy of your letter of January 3rd to him in which you speak of the request that the Presbyterian Board should pay its appropriation to the Cheeloo University in gold. Following the suggestions made in that letter the Administrative Council of the University, which is the Executive Committee of the Board of Directors and the unanimous actions of which in such a case as this are final, has passed unanimously the following resolution:-

"Voted:- That the Administrative Council, acting for the Board of Directors, hereby formally requests the Board of Foreign Missions of the Presbyterian Church in the U.S.A. to grant its appropriation to the Shantung Christian University for the year 1931/32 and thereafter in gold."

I presented this action to the Executive Committee of the Shantung Mission which met a short time ago in Tsinan, and this committee took the following action in approval:-

"University Appropriations: Having been informed by the University representative that the Board of Directors is requesting the Board of Foreign Missions to pay the appropriation to the University in gold, beginning with the fiscal year 1931/32, the Executive Committee hereby expresses its approval of this request."

The action of the Executive Committee of the Shantung Mission will go forward in regular course to the ad interim committee of the China Council at Shanghai, and I have no reason to suppose that the China Council will not approve. So far as I can see there is no necessity for my adding any arguments in favour of the Board's allowing us this appropriation in gold. The University needs more money and it is quite imperative that in some way or other we secure it. As long as silver is cheap our expenses are very much higher. Many of the things which we must buy are priced in gold although they may be bought in China, and any advantage to be had from the rate of exchange beyond such extra expenses is really desperately needed at this juncture. I suppose that the action of the China Council will go directly to you and so I send

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30/4/31

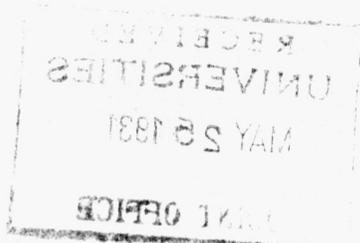
- 2 -

Dr. Fenn

• you this letter direct, although normally I would send it through Mr. Garside, to whom I am now sending a copy.

Sincerely yours,

LJD/GMH



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Dr. Kern

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30/4/31

Mr. Garbide, to whom I am now sending a copy.
You this letter direct, although normally I would send it through

Sincerely yours,

LTD/GMB

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SHANTUNG

SPECIAL MEETING OF THE ADMINISTRATIVE COUNCIL

INDEXED

31st March, 1931

PRESENT: Mr. Yee Hsing-lin (Chairman), Dr. Ch'ai, Mr. Davies,
Dr. C.F. Johnson, and Mr. Williamson.

959. Corresponding Members (A.C. Minute 0309)

Voted:- That Dr. G.T. Scott and Mr. Ralph C. Wells be invited to sit with the Council.

960. The Presidency (A.C. Minute 0310)

The Presidential Committee having reported that although Dr. King Chu was personally willing to be President of the University, in view of the fact that the Ministry of Education was unable to release him he could not accept the nomination: further, that Dr. H.H. K'ung was willing to act as President of the University -

Voted:- That Dr. H.H. K'ung be nominated as President of the University and that this nomination be placed in the hands of the Nominating Committee for the Presidency, to be presented to Dr. K'ung in such form as may be deemed advisable.

(Votes in favour of the nomination of Dr. K'ung were received by correspondence from Bishop T.A. Scott and Dr. Y.Y. Tsu)

961. Letter of Appreciation (A.C. Minutes 0311)

Voted:- That a letter be sent to Dr. King Chu expressing the Council's appreciation of his willingness to assist the University and expressing regret that circumstances prevent his acceptance of the office of President.

ADJOURNMENT.

齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

Ack *Ack 6/8/31*

OFFICE OF THE PRESIDENT

30th April, 1931

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

TRANSEER
SHANTUNG

INDEXED

Dear Mr. Garside,

Skipping some important matters about which I have not yet written you I want to tell you that we had a visit here perhaps a week ago from two gentlemen representing the China Foundation. These men had been visiting all the colleges in China with a view, as one of them told me, to discover which ones were worthy of financial assistance from the Foundation. They made a thorough examination of the Arts and Science Schools and we did our best to show them what we have.

Some time ago I wrote a general note of enquiry to Dr. Monroe, a copy of which I enclose with this. I send you this note I am now writing to ask you to do anything possible with Dr. Monroe or others in the way of helping us to secure funds from the Foundation for the further development of the Arts and Science Colleges. The gentlemen who were here making the investigation said to me that the Foundation was not planning to help Medical Schools.

I also enclose copies of letters to Dr. Weir and to Dr. Fenn. The former has been written in answer to direct enquiries from Dr. Weir, but I thought you might be interested in the replies.

Sincerely yours,

L. J. Davies

LJD/GMH

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TSINAN, SHANTUNG
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OFFICE OF THE PRESIDENT

4th May, 1931

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

**TRANSFER
SHANTUNG**

Dear Mr. Garside,

INDEXED

Taking up with you again the matter of which you spoke so fully and clearly in your letter of February 26th, I want to ask you one or two questions.

In the first place, it seems quite certain that it will not be possible for us to secure from the Mission Boards which now unite in our support funds sufficient to meet the increasing needs for the future development of the University. In the second place, the plan to join in a co-operative appeal for support by the Christian Universities in China is not one which it is practicable to develop at the present time. Whether such a scheme can be ultimately launched or not, either independently or in connection with what is known as the Correlated Programme, I would suppose to be quite uncertain. It therefore seems to me to follow that Cheeloo must proceed to the consideration of the question of how to embark on a separate appeal for increased support as an individual enterprise of its own. This I take to be your conclusion as well as mine. Further, you suggest that an enterprise of this kind would require the presence in the United States of either Dr. Shields or myself. This I suppose is correct, but the particular point which I am speaking about this morning is to ask your opinion as to whether Dr. H. W. Luce, who did such splendid work for the University years ago in securing funds which made the erection of the Arts and Science buildings possible, and who cannot have lost his essential interest in the institution, might again be enlisted for this work of securing endowment. I have had no correspondence with him on this or other subjects. I know that he is now located at Hartford, Connecticut teaching Missions in the seminary there, and I also realise that he is considerably older than he was for his previous work for the University.

Dr. J. J. Heeren and Mrs. Heeren have just left us on furlough. Some time ago Dr. Heeren in talking with me on this general subject suggested that it might be possible for the University to secure the services of a Dr. C. M. Steffens. Dr. Steffens was very successful in securing large endowment for some theological seminary in Iowa, if my inform-

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Mr. Garside

ation is correct, which made a speciality of the education of young men for the ministry of Protestant churches whose field of labour was among the newly arrived people, chiefly, I believe, from Central Europe. Dr. Heeren gives Dr. Steffens' present address as 200, Lincoln Park, West Chicago. In a very general way I have known in past years of the work of Dr. Steffens, and I am told that he is no longer connected with that Seminary, which I think was located at Dubuque. It was Dr. Heeren's idea that it might be possible to secure the services of Dr. Steffens as a leader in the effort to secure endowment for Cheeloo.

Please be so kind as to give me your reaction to the suggestion that we might possibly secure the services of Dr. Luce and Dr. Steffens for the above purpose.

There is a man in New York with whom I have in the past been on very friendly terms, although our correspondence has been very limited. His name is Samuel Wolverton. You may know him, or at any rate have heard of him. He is one of the vice-presidents, or was some years ago, of the Hanover National Bank. His home is at Scarsdale, New York. If I should go to America he is one of the first men whom I would consult, this being on a purely personal basis, as, so far as I know, he has no definite knowledge of Cheeloo affairs, although I have written him once since I came here.

When Dr. Bible passed through here some time ago we had some talk on this general subject and he expressed himself as willing to help. I suppose, however, that it would not be suitable, considering his general relationships, that his name should be on any special Cheeloo Committee. Of this I think you would have a better understanding than I.

I will appreciate it very much if you will give me frank suggestions as to these men and tell me further very frankly what additional ideas you may have on this subject.

Sincerely yours,

L. J. Davies

LJD/GMH

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attention is correct, which made a specialty of the education of young men for the ministry of Protestant churches whose field of labor was among the newly arrived people, chiefly I believe, from Central Europe. Dr. Peerson gives Dr. Stebbins' present address as 200, Lincoln Park, West Chicago. In a very general way I have known his past work of the sort of Dr. Stebbins, and I am told that he is in foreign contact with that country, which I think is somewhat of a mistake. It was Dr. Stebbins' idea that the first Protestant service in the service of the American people in the United States should be held in Chicago.

It is to be noted that the service was held in Chicago, and that the service was held in Chicago, and that the service was held in Chicago.

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CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

Ack
Ack 6/9/31

OFFICE OF THE PRESIDENT

6th May, 1931

**TRANSFER
SHANTUNG**

Mr. B. A. Garside,
156, Fifth Avenue,
New York.

Dear Mr. Garside,

INDEXED

Since mailing the letter of May 4th I have had serious misgivings lest I be interfering with the prerogatives of the Board of Governors, than which nothing could be further from my intentions. For fear that you may be disturbed I hasten to say that the point is whether in apparently deciding that we must set up an endowment-getting concern outside the Board of Governors if we are to make any headway in this matter I have asked myself - "After all what is the Board of Governors for, and should not one of its functions be the securing of additional financial support for the institution as from time to time it may be needed?" In other words, should not I be putting this up to the Board of Governors rather than suggesting names of men who might serve on a special Cheeloo Endowment Committee. I have just read the Bylaws of the Board of Governors, Article IV, Section 4(c) where I find these words, "and shall endeavour to provide for the needs of the University through the cooperating organizations and in other ways". From these words I would consider that I have been attempting to interfere, as I suggested at the beginning of this letter, and hope that the Board of Governors will excuse me. Now seriously, Mr. Garside, privileges involve responsibilities, and the Board of Governors should not take its responsibilities of control and direction any more seriously than it should take its responsibilities for providing for the needs of the institution. Is this so or is it not? As I said in my letter the other day, I do not regard the plan to raise a large endowment contemplated by the Correlated Programme with any degree of seriousness. We must go ahead as an individual institution to get ourselves into a really living condition, and I feel that the time has come for us definitely to begin. I have not been saying much about this during the past year because if we failed of registration it seemed of very little use to bring up this question. Registration is not yet completed but all the signs point to an early termination of this long endeavour.

At the moment there are three things which I would like to place definitely before the American Section of the Board of Governors. The first is the provision for the supplementary budget of the Arts and Science Schools for next

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year. I know that people do not like to be told that things must be done but in all seriousness I think that provision for this supplementary budget is really essential. Neither do I mean that if we do not get it the Colleges of Arts and Science will immediately close, but I do mean that the work cannot be done in such a way as to command the respect and secure the allegiance of the students as we should unless we have this additional money. Consequently I feel the necessity of definitely asking the Board of Governors to devise means for providing this additional income. In saying what I have just said you will realise that I am doing no more than to reiterate what the Administrative Council has already said as recorded in its minutes of February 13th.

In the second place, assuming that it is necessary to have some special Cheeloo Endowment Committee, is this Committee to be set up and started in its operations by the Board of Governors or is it necessary that we should leave our work here and come to America to get this organisation set up and operating? I understand that Dr. Leighton Stuart puts in most of his time at this work and I suppose it is necessary or he would not be doing it, but I want to clear this point as to whether this is really necessary or whether we could not be allowed to stay here on the field doing work which we feel to be very necessary, and have this other work done by people in America who cannot give time here at the University.

In the third place, I would like to suggest that a practical means of rendering a limited amount of financial assistance to the University would be for the Board of Governors to find other means of providing the Cheeloo percentage of the expenses of the China Union Universities office. At present I understand that this is done by deduction from the funds which are appropriated from various mission boards or from the Hall Estate. An item of \$800 Mex. of this charge appears on our field budget, but this is only a small part of the expense. As we figure it here there is G\$100 from the appropriation of the A.P.M.N., and G\$1100 deducted from the Hall Estate funds. We are not certain whether the \$800 Mex. included in our budget is obtained from this G\$1100 from the Hall Estate, if not that would amount to say another G\$200 at the present rate of exchange, a total of G\$1400. It would be practical help to the extent of G\$1400 if the Board of Governors could interest some individual or individuals to assume on behalf of the University the provision of these New York office expenses.

MAY 6
1931

6/5/31.

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Mr. Garside

On the 1st inst. I sent you a radiogram as follows:
"Salisbury impossible". In the interests of economy I incurred the possibility of misunderstanding; we did not mean that Mr. Salisbury lacked any good quality but that it was impossible for us to consider taking him on on the Presbyterian quota. A chief reason for this is that we feel that the most important thing for us to do at once is to secure a proper man as head of our foreign language department with special reference to the English teaching. That is, that before any other department is given the benefit of an additional Presbyterian quota man the English must be provided for.

With kind regards,

I am,

Sincerely yours,

R. J. Davies

LJD/GMH

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1931

Mr. Gervais

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6.6.31

On the last part, I sent you a radiogram as follows:
 "Salisbury impossible." In the interests of economy I in-
 curted the possibility of misunderstanding; we did not mean
 that Mr. Salisbury lacked any good quality but that it was
 impossible for us to consider taking him on on the Treasury-
 textan quota. A chief reason for this is that we feel that
 the most important thing for us to do at once is to secure
 a proper and as head of our foreign exchange department with
 special reference to the British position. The fact that we
 fore any other arrangement for the moment is not an end-
 point. I presented a quota and the fact that it is not

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SHANTUNG

INDEXED

Shantung Christian University

May 11, 1931

Rev. L. J. Davies,
Cheeloo University,
Tsinan, China.

ack. 7/3

My dear Mr. Davies:

We enclose herewith a copy of the minutes of the meeting of the North American Section held on May 5. A supply of these minutes for distribution on the field will follow in the next mail.

General atmosphere of meeting. We had a fairly good attendance at the meeting and were particularly pleased that Dr. Armstrong was able to be present. We also were highly privileged to have with us Dr. Warnshuis and Mr. Cressy, both of whom had just arrived in New York on their return from China. Of the members of the Section who were present Dr. Monroe, Dr. Scott and Dr. Fairfield were just back from rather extended visits throughout China. It was quite natural, therefore, that the major part of the meeting was devoted to a discussion of the observations and conclusions of these five men who had so recently studied at first hand both the conditions at Cheeloo and also the whole field of Christian higher education in China.

Meeting of Cheeloo Woman's Committee. One of the first items taken up at the meeting was a review of the minutes of the meeting of the Cheeloo Woman's Committee held on April 13. I am enclosing a copy of these minutes with this letter and a further supply will be sent with the bulk of the minutes of the meeting of the Section. I believe that no detailed comments are necessary. We are today sending a cablegram in which we are including information as to the authorization in NAS-253 for the field to use C\$3,000 from the income of the Hospital Building Fund to meet the urgent physical needs of the present Hospital.

You will note that NAS-254 instructs that we send copies of the minutes of the Cheeloo Woman's Committee "to the Field Board of Managers for the Woman's Committee on the field". My understanding of the attitude of the ladies in proposing this procedure is that these minutes should be transmitted to the Woman's Committee on the field through the regular channel of the Field Board of Managers so as to avoid any possible lack of close connection between the Managers and the Woman's Field Committee.

Election of Dr. Kung as President. The Section was faced by the somewhat difficult technicality of having received only informal information as to Dr. Kung's election to the presidency, no formal communication on this subject having been received through official channels. Since, however, it is unlikely that the Section will meet again before the fall, and since a long delay on the

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part of the Governors in concurring in Dr.Kung's election might imply lack of cordiality, the Section decided to ignore this technical irregularity and to record its profound gratification at the news of Dr.Kung's election.

We are still somewhat in the dark as to the developments which took place on the field leading up to Dr.Kung's election, since the last official word we had indicated that Dr.King Chu was being seriously considered for this position and was evidently sympathetically inclined. However, we all rejoice heartily in the news of Dr.Kung's election and are confident that his acceptance of this office will be of immeasurable value to the University. We presume that because of Dr.Kung's heavy responsibilities as a minister in the National Government, it will be impossible for him to spend any substantial amount of time on the Cheeloo campus or to give any large portion of his time or thought to the affairs of the University. No doubt it was the thought of both Dr.Kung and the Board of Managers that this present relationship is entered into as a temporary expedient to help the University through the process of registration and to regularize its position in the eyes of the Chinese government. We will await with the keenest interest the receipt of more detailed information from the field in regard to these matters. I am addressing to Dr.Kung, in care of the University, a formal note informing him of the action of the North American Section and assuring him of our profound happiness of the news of his election. Will you please see that this is forwarded to him at the proper address?

cont

Reports as to the work of the University. As I have already stated, the major part of the time of the meeting was devoted to the presentation of verbal reports from Dr.Warnshuis, Dr.Scott, Mr.Cressy, Dr.Fairfield and Dr.Monroe, and the discussion of these reports and of various questions growing out of them. As one listened to these reports one was impressed by the fact that all five of these men, though viewing the University from different angles, and without any previous comparison of impressions, were in substantial agreement on most points. Some of these points may be summarized as follows:-

In the first place, everyone was in agreement as to the remarkable way in which Cheeloo has this year recovered from the grave situation which confronted the University last year. I believe that all the men were somewhat surprised when they got to China to find that the situation last year had been so serious, and were equally surprised to discover that progress since last fall has been so rapid and so sudden.

In the second place, there was thorough agreement as to the urgent necessity of the University for increased support from Western sources. All stressed this point as strongly as possible. There is no doubt in anyone's mind that Cheeloo is in the most urgent need of much stronger support than is now being given to it, and that the Board of Governors and the co-operating Mission Boards must take this problem very seriously to heart and find some early solution. What that solution is to be is an extremely difficult question.

In the third place, there was unanimous and hearty testimony to the strength of the School of Medicine and the thoroughly fine piece of work it is doing. Dr.Monroe was quite emphatic in his view that Cheeloo should be made the outstanding center of missionary medical education in China, and that to accomplish this end there should be a great increase in support from the missionary societies working in China, together with further concentration of medical work on the Cheeloo campus. I believe that all four of the others agreed thoroughly with Dr.Monroe's judgment at

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this point.

There was also similar agreement as to the fact that the School of Theology is doing thoroughly good work and is carrying out a valuable and constructive program. Dr. Warnshuis, Dr. Scott and Dr. Fairfield showed that they took special interest in the plans and accomplishment of the School of Theology.

Lastly, all five men showed that they are tremendously interested in the work and the program of the Colleges of Arts and Science though a great deal of very genuine disappointment was expressed as to what is actually being accomplished at this time. I believe that these men tried to give full recognition to the fact that the Colleges of Arts and Science were the hardest hit last year, and that they have made a most remarkable recovery in being able to reorganize their work and carry on at all this year.

The chief disappointment expressed, however, was at the absence of any very positive evidences that the Colleges of Arts and Science are making progress in working out and applying a program for meeting the needs of the smaller towns, villages and rural districts which together hold from eighty to ninety per cent of the people of China, and which have been the most neglected in all our plans for Christian higher education in the Chinese Republic. Some of the five were more pessimistic at this point than others. I was sorry to note that both Dr. Monroe, and Dr. Warnshuis, who have for many years been the staunch advocates of a ruralized program at Cheeloo and have been most confident that such a program is both desirable and practicable, come back from China this time very much discouraged as to the prospects of accomplishing this work that they have so long visualized.

As you know, Dr. Monroe has been one of the leading advocates for such a ruralized program at Cheeloo ever since he has been on the Board of Governors. His attitude now seems to be that we have been talking about such a program at Cheeloo for more than a decade, but have been steadily drifting in the other direction, so we may as well abandon any thought of such a program at Cheeloo and turn our attention elsewhere. The seriousness of his change of attitude on this point is reflected in the fact that a few days ago, as Chairman of our Committee of Educational Counsel of the Committee for Christian Colleges in China, he suggested an addition to earlier recommendations of this Committee, whereby this Committee would recommend that the work in the fields of Arts and Science at Cheeloo be confined to a middle school program plus two years of junior college work devoted wholly or chiefly to pre-professional courses in Medicine and Theology.

Dr. Warnshuis's attitude was equally disappointing, because before he started out to China last summer he was actively interested in building up an organization in this country to secure support for developing education with a rural outlook throughout all our mission fields, and we were hoping that he would find that Cheeloo offers one of the strategic centers in China for building up such a program with adequate financial support. He now seems to feel that the situation at Cheeloo is such as to give little hope for success, and he is about ready to agree with Dr. Monroe that we may as well abandon any thought of work in Arts and Science at Cheeloo beyond that required for pre-medical and pre-theological training.

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Dr.Scott, Dr.Fairfield, and Mr.Cressy were somewhat more optimistic though all three of them agreed that much remains to be desired.

We have summarized the reports of these five men in the minutes of the Cheeloo Section at somewhat greater length than such reports are usually entered in our minutes, because we feel that not only the absent members of the North American Section and the members of the British Section will be keenly interested in these reports, but also that the members of the Board of Managers will likewise find them to be of significance and value.

Obviously the most important and significant aspect of the reports of these five educational and religious leaders is their attitude toward the problem of ruralized program of the Colleges of Arts and Science. I believe there is practically a unanimous agreement among those here in North America who are most intelligently interested in our Christian higher education in China that there is not a sufficient justification for a continuation of the purely "cultural" course for the Colleges of Arts and Sciences at Cheeloo. This is the department of Christian higher education in China that is most over-developed, and with the greatest amount of overlapping. Any real correlation of our Christian higher education in China would inevitably mean a far more radical reduction in unprofessionalized colleges of Arts and Science than in any other field. You will remember that when the various committees of the Council of Higher Education were working on the formulation of the correlated program early in 1928 there was a rather strong opinion favoring either the entire elimination of the Colleges of Arts and Science at Cheeloo, or at least their reduction to a pre-professional junior college preparatory to Medicine and Theology. It was only the thought of the urgent need

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We have summarized the reports of these five men in the minutes of the Cheeloo Section at somewhat greater length than such reports are usually entered in our minutes, because we feel that not only the absent members of the North American Section and the members of the British Section will be keenly interested in these reports, but also that the members of the Board of Managers will likewise find them to be of significance and value.

Obviously the most important and significant aspect of the reports of these five educational and religious leaders is their attitude toward the problem of the ruralized program of the Colleges of Arts and Science. I believe there is practically a unanimous agreement among those here in North America who are most intelligently interested in our Christian higher education in China that there is not a sufficient justification for a continuation of the purely "cultural" course for the Colleges of Arts and Sciences at Cheeloo. This is the department of Christian higher education in China that is most over-~~de~~ developed, and with the greatest amount of overlapping. Any real correlation of our Christian higher education in China would inevitably mean a far more radical reduction in unprofessionalized colleges of Arts and Science than in any other field.

You will remember that when the various committees of the Council of Higher Education were working on the formulation of the correlated program early in 1928 there was a rather strong opinion favoring either the entire elimination of the Colleges of Arts and Science at Cheeloo, or at least their reduction to a pre-professional junior college preparatory to to Medicine and Theology. It was only the thought of the presentation of the urgent need for some center for the training of workers for the towns and villages of China that prevented a recommendation for this elimination or reduction of the Colleges of Arts and Science from being included in the correlated program adopted in 1928 and reaffirmed in 1930. Everything that has happened both in China and here in the West in the last three years has served to strengthen this conviction that the Cheeloo work in Arts and Science should either be given a very definite rural emphasis or should be discontinued altogether or reduced to pre-professional training. This has served to increase the disappointment felt by the friends of Cheeloo that more definite progress in this direction has not been accomplished during the last three years. Of course, full recognition must be given to the difficulties the University has encountered during recent years, and also to the fact that no new funds, and very few increases in personnel, have been available for instituting such a program. On the other hand, there has been a general feeling that such a ruralized program does not mean primarily the organization of a new department or the introduction of new courses, but rather the transformation of the ideals and objectives of work already being done.

For many years Cheeloo has been avowedly loyal to the ideal of training leaders for the towns and villages of China, and has done very effective work along these lines. An analysis of the occupations of our present Cheeloo graduates will bear striking testimony to this fact. However, there seems to have been a steady and pronounced drift away from these ideals during the past decade. When I first went to Cheeloo in 1922 there was, I believe, a far more enthusiastic recognition of this function of the University than exists today. I have always felt that Dr. Li Tien Lu was quite unconsciously inclined to favor the more "cultural" aspects of the work of the Colleges of Arts and Science, and to stress the training of students for positions in the larger centers, than he was interested in the building up of closer ties with the towns and villages, and the strengthening of the work in Arts and Science so as to fit students more definitely for

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these fields of service. I believe too that the majority of our Chinese colleagues in Arts and Science have had a tendency to move in this same direction.

Last year when Dr. Harold Smith was completing his specialized work in the field of Rural Education and Mr. Carson was expecting to go out to China in the fall of 1930, I was hoping that Cheeloo would this year be able to make a very encouraging start in the re-direction of its objectives toward the ruralized field. We were keenly disappointed, therefore, when we learned that Mr. Smith's return was not desired, particularly as we have always felt that his staunch advocacy of the ruralized program was one of the strongest factors in the movement for his non-return. The unavoidable delay of Mr. Carson's return to China has also been a keen disappointment, though we still hope that his arrival on the Cheeloo campus this fall will be of tremendous value.

I am writing quite informally and unofficially on these matters and am simply passing on my own personal convictions and opinions with no thought of committing the North American Section or any of its members. I do feel most sincerely, however, that the Colleges of Arts and Science must in the near future adopt one of two alternatives, between which there is no middle course. Either they must find ~~some~~ some way by which a program for the training of effective leadership for the towns and villages of China can be worked out and actually put into force, or else they will find it necessary to restrict the program of the Colleges of Arts and Science to pre-medicine, pre-theology, and perhaps the giving of a strong middle school course leading both to these two professions, and also to admission to collegiate standing in other Universities. Unless definite progress is made in the direction of a ruralized program within the next year or so, even before any new funds can be secured from outside sources and even before the correlated program as a whole is officially adopted and support for it sought, Cheeloo's opportunity will almost certainly be hopelessly lost. Some are saying that the opportunity has already passed, but we hope that this is not true.

During the last six months there has been a very marked development of opinion here in the United States along two lines that might seem to be contradictory. In the first place, there has been a growing conviction that all of our Christian higher education in China must in the near future find some practical method of unifying and correlating its program of work. In the second place, there is a growing pessimism as to the prospects for the accomplishment of the feat of unification and correlation. With the first conviction I am sure we will all agree. I hope that the events of the next few years will demonstrate that the pessimism with regard to correlation is unjustified. You will note actions NAS-257-258 in which the North American Section expresses its earnest desire that the Committee for Christian Colleges in China may be able to present some very definite recommendations on the subject of correlation both in China and in the West to the annual meeting of the Cheeloo Governors to be held on September 22. These two actions both developed quite spontaneously and the eagerness of the members of the Section on these subjects surprised me somewhat, because heretofore they have been rather lacking in active interest on this whole subject of correlation.

General problem of financial support. The Section spent a great deal of time grappling with this problem, but did not succeed in making much progress. At the present time it is worse than useless to send out any general appeal to our Cheeloo friends for any kind of financial assistance. The ex-

perience of practically all our Universities, and other organizations of a philanthropic nature, has been that to appeal to lists of former donors at the present time when so many of them are struggling desperately with personal financial difficulties, is almost totally non-productive, and is sure to result in arousing a great deal of annoyance and loss of cordial support. On all sides we have been convinced that wherever it is possible for an institution to struggle along for the time being even under very unsatisfactory conditions, it is far wiser to make the best of a bad situation and not make any attempt to secure additional funds.

Much the same thing might be said with regard to appeals to Mission Boards as with regard to individual appeals. All our Mission Boards are struggling with heavy deficits and are being forced to cut down their own support of practically every branch of their work. For a single institution to appeal for an increase in support is almost certain to be unsuccessful, and is likely to prejudice the Board against such an institution because of the feeling that the institution does not recognize and appreciate the difficulties of the Board and the just demands of their missionary work which the Board is supporting. The Section felt, however, that in renewing its request to the Mission Boards to make their contributions in gold rather than local currency, we were not really asking for any increase in support, but merely asking that the Boards continue their support on the same basis as before, giving the University the benefit of the gain in exchange accruing from the unusual situation now existing on the field. It is too early to make any prediction as to whether any of our supporting Boards will be able to take favorable action.

write

Budget for 1931-32. This budget summary is attached to the minutes as Appendix A. I will write Dr. Lair a separate letter on this subject and will send copies for you and Dr. Shields. I believe, however, that action NAS-260, together with the figures given in Appendix A, tell practically the whole story and that very few additional comments are required.

Reports of two special committees for enlisting further support for the School of Medicine. You will note the brief reports from the Committee on Invitation from Medical Groups in Shanghai and the Committee on Methodist Cooperation in the School of Medicine. Both these groups have made an earnest effort to enlist the support of groups with whom they were to consult, but as yet no substantial progress has been made. You will appreciate the fact that a good deal of care and tact is required, and that any blunder in procedure might delay rather than promote the possibilities of cooperation.

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Minutes of meeting of Administrative Council. You will note the actions taken in minutes NAS-261-263 inclusive. I trust that these actions satisfactorily cover the matters dealt with by the Council. I am sending a letter to Dr. Tsu.

Very cordially yours,

BA Jarvis

BAG-H

Enc.

CC: Dr. Shields
Dr. Weir
Dr. Armstrong

TRANSFER

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Shantung Christian University

June 8, 1931

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Rev. L. J. Davies,
Cheeloo University,
Tsinan, China.

My dear Mr. Davies:

Let me acknowledge receipt of your letters of April 30, May 4 and May 6, and also of the copies of letters you wrote to Dr. Weir on April 24 and to Dr. Fenn on April 30.

YOUR LETTER OF APRIL 30

This letter tells of the visit you had from the gentlemen representing the China Foundation. These two men have been visiting all the colleges in China "with a view to discovering which ones were worthy of financial assistance from the Foundation." I will be glad to take up with Dr. Paul Monroe the question of whether it would be possible or desirable for the University to look toward the China Foundation for financial assistance. At the present time Dr. Monroe is abroad, so we shall have to await his return.

Evidently there has been a very substantial change in the attitude of both the Christian colleges and the government colleges since I left China. At that time I believe there was a general agreement among the Christian colleges that it would be inadvisable for them to seek to secure any support from the funds of the China Foundation, because of the fact that these funds have come from the Boxer indemnity, and are, therefore, the result of payments which the Chinese were compelled by military force to pay over to foreign governments. However, when I have an opportunity to see Dr. Monroe I will discuss with him both the desirability of appealing for such assistance and also the possibility of securing aid if such an appeal is made.

I have read with great interest the letter to Dr. Weir under date of April 24 which you enclosed in your letter of April 30. We are glad to have this information available in case it should be presented to the Board of Governors, and to others directly interested, though we appreciate the fact that the material should, for the most part, be kept quite confidential.

I hope that the appeal to the Presbyterian Board that they make their appropriations to Cheeloo on a gold basis rather than a local currency basis, will meet with success. I should say it is likely that much will depend upon the attitude of the China Council with regard to this request. If the Shantung Mission and the China Council both support this request of the University it appears that the Presbyterian Board should be willing to adopt a favorable attitude, as they have already followed the policy of making pay-

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ments in gold in the case of their appropriations to some of the other universities. Since, however, their appropriations to Cheeloo have been much larger than appropriations to other institutions where payments have been made in gold, the transfer to a gold basis might result in the reduction of the gold figure for which the Presbyterian Board would assume responsibility.

YOUR LETTERS OF MAY 4 and MAY 6

Both of these letters deal with the problem of promotional efforts in the West on behalf of Cheeloo. You raise a number of very thoughtful and very important questions as to how and when Cheeloo can most advantageously appeal to philanthropically minded individuals and organizations in the West for the increased support which is so essential if the University is to continue its progress, or even is to maintain the position it now holds.

The problem first of all is whether Cheeloo will await the united appeal which it is hoped will accompany the Correlated Program, or will launch out on its own initiative in a separate promotional campaign without awaiting the initiation of the larger appeal for all Christian higher education in China. This is a most difficult problem. Year by year we have been hoping that within a short time it would be possible to launch a large scale appeal for all Christian higher education in China, which would be more productive of results than separate appeals on behalf of several institutions. This joint campaign has been successively postponed by a great number of factors:- delays in the formulation of full details of the Correlated Program itself; reluctance on the part of some of the institutions to give approval to the program; a tendency on the part of other institutions to take equivocal actions that might be interpreted as bringing institutions in line for all the benefits of the Program, and yet at the same time relieving them of the responsibility for any of the burdens and sacrifices involved; hesitancy on the part of the cooperating Mission Boards to give their whole-hearted support to the undertaking; the present world-wide financial depression; and finally, the investigations of the Laymen's Missionary Inquiry group. For some of these factors of delay the institutions have only themselves to blame; but other factors, - and the ones that have been the most difficult - are entirely outside the control of the institutions cooperating in the program.

I feel that in spite of difficulties and delays we are making substantial progress toward the realization of the Correlated Program, and toward the securing of increased support for all the colleges which participate therein. We must, however, frankly face the fact that it will probably be several years at best before we can hope for large increase in the funds available for the work of such an institution as Cheeloo. We must study with great care, therefore, the question whether it is desirable for Cheeloo to carry on promotional work on an individualistic basis during the interim which must elapse before any substantial support can be secured through the Correlated Program. Could we reasonably hope for any substantial results from such a separate appeal? Would such a separate appeal weaken or strengthen Cheeloo's position as regards the Correlated Program, the University's relationship with other institutions in China, and the financial benefits which the united appeal under the Correlated Program might bring to the institution?

Is there any hope of Cheeloo's securing sufficient results from an individualistic promotional effort to justify the work and expense involved? Unless there is some hope of gaining substantial results it would be foolish to undertake such an effort. We can only be guided by the experience of the other Universities in China during recent year. The only two China colleges which have made any serious effort during recent years to se-

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cure any large amount of funds from efforts in the West have been Yenching and Lingnan. Both of these institutions have conducted with a fair degree of success continuous programs of promotional work, and from time to time each of these two institutions have put on special financial campaigns for rather large objectives. In the case of each of the two institutions there has been a very heavy expenditure of money for promotional work, the average expenditure for each institution over a period of a year being well in excess of G\$25,000.

In addition to the expenditure of money, each of these two institutions has made demands on its president or provost to spend a large part of his time in America doing promotional work. In the case of Yenching University a large number of Trustees have also given substantial amounts of time for promotional activities. I think that both Yenching and Lingnan would agree that over a period of years their promotional efforts have been fully justified by the results obtained. These two institutions are now in the strongest financial position of any of our colleges in China, and this position has in each case been attained almost wholly as a result of a long period of very intensive promotional cultivation. At the present time, however, both of these institutions would probably agree that their promotional results are extremely scanty, that such income as is being received is almost wholly the harvest of seed sown a number of years ago, and that new contacts now being made are, for the time being at least, almost wholly non-productive. While it may be justifiable for these two institutions to continue throughout the present period of depression the promotional work which they have already built up, at such expense of time and money, it may be an entirely different question as to whether an institution not now actively engaged in promotional work should make any attempt to begin that type of activity just at this time.

During recent years practically all the other Universities in our office have attempted some type of promotional work, but thus far all such efforts have been almost wholly unfruitful. In 1928-29 while Bishop John Gowdy was president of Fukien Christian University he spent about a year here in America seeking to secure further support for Fukien, but the results were almost negligible. President Joseph Beech of West China Union University has during most of the past two years been in the West, and has been seeking additional funds for the work at West China. Aside from a few thousand dollars for special pieces of work, he has not been able to accomplish any large results.

In 1927 an emergency appeal was made on behalf of the University of Nanking, shortly after the tragedy of March 24. The results obtained were exceedingly small.

At the present time the Field Treasurer from Fukien Christian University is devoting a large share of his furlough to promotional work on behalf of that institution but as yet he has secured in cash and pledges only a few thousand dollars.

In the cases of Fukien, West China, and Nanking, promotional work has been undertaken almost solely by one or two individuals holding administrative positions on the staff of the institution seeking increased support. In each case the home Board of Trustees has given its cordial support to the undertaking and the individual members of the Board have taken a personal interest, but no substantial promotional organization has been created in

this country.

On the basis of the experience of these other colleges, I should say that if Cheeloo is to undertake any separate promotional appeal it would be necessary that we have both a substantial promotional organization in this country, and also that we should have the presence here of one of the leading administrative officers of the University. It has been the experience of Yen-ching that practically all the substantial gifts received by that institution have come either directly or indirectly through the presence and influence of President Stuart. In the case of Lingnan University, much the same thing could be said as to Provost Henry's share in securing all the substantial gifts received by that institution. On the other hand, Dr. Stuart or Dr. Henry would have been greatly handicapped and the prospect for any successful appeal on behalf of their institutions would have been almost nil had it not been for the continuing promotional organizations which the Trustees of these two institutions have built up and are maintaining from year to year.

To put it another way, it would say that experience has shown that for a separate University to carry on any successful promotional work in the West it is necessary that we have two things:- (1) a continuing promotional organization in the United States, with a very substantial annual budget; (2) a large share of the time of a leading Western administrator of the University, who can come to the United States whenever called upon to present his plea at first hand to individuals or organizations whose interest has been secured by the work of the promotional office. This is a most extravagant and expensive method of raising money. If no better plan can be found, for the time being at least, perhaps it would be wise not only for Cheeloo, but for our other Universities as well, to undertake this type of promotional effort during the next few years. We must, however, have our eyes fully opened to the drain on University resources and personnel which is involved in such an undertaking.

In connection with such promotional work it is quite desirable that an institution try to secure the services of a well qualified promotional man here in the United States. Your letter of May 4 suggests Dr. C.M. Steffens as a man who might be successful in this type of work. Both Yen-ching and Lingnan have tried the experiment of securing men with unusual talents in the promotional field, and have used at various times the services of both individuals and promotional organizations. While the degree of success they have obtained has varied from time to time, I believe their general experience has shown that professional promotional men and professional promotional organizations have their uses and also their limitations. Where men with unusual talents for securing money have been employed by these institutions they have in a few cases succeeded in obtaining substantial gifts largely through their efforts. But by far the largest part of their work has been the making of contacts with individuals to whom they could later bring the president of the University, or the following up of contacts already made by some earlier visit of the president. This has been even more true where the services of professional promotional agencies have been secured. About all these agencies have been able to do has been to put the field in readiness for some leading administrative officer from the institution to step in and reap the harvest.

In every case where our China colleges have appealed to contribu-

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tors in the West the Board of Governors or the Board of Trustees here at the home base has taken an active share in organizing the institutions' promotional activities, and in giving its hearty support to every appeal that is made. From a legal standpoint these governing boards are the responsible bodies behind the colleges, and if the administrative officers of any institution were to launch an appeal that did not meet with the hearty support of its governing board there would be almost no possibility of securing any substantial results. This unfortunately does not mean that our institutions can count on the members of the boards for any very active assistance. All our Governors are men and women who are extremely busy. Most of them are immersed in important duties of their own, and practically all of them are members of a dozen or more boards, and cannot be expected to give any large amount of their spare time or cash to any one institution. About the most we can hope for is that the Board as a whole will give its hearty endorsement to a promotional undertaking, that the individual members will be willing to speak a favorable word now and then to their friends, and that a few members of the board will be willing to give a substantial amount of time and thought to the problems of a promotional undertaking.

It would be both a difficult and an expensive task for Cheeloo to build up a continuing promotional organization of its own. At the present time Yenching, Lingnan, and Princeton-in-Peking have combined to a certain extent in their promotional undertakings for the sake of economy. Since our China Union Universities Central Office is restricted by the terms of its organization to doing administrative work and leaving promotional activities alone, there is not much more that we could do than simply to assure you of our good-will, to assist in stimulating interest of the Governors, and to aid in the creation of a promotional office;

Also we must face the question whether, in view of the present economic depression, we should at any time in the near future institute any new promotional work for Cheeloo or any of our other Universities not now actively engaged in this type of solicitation. Practically all promotional appeals now being attempted are meeting with complete discouragement. A comparatively small number of appeals that have the advantages both of extreme urgency, and intimate personal contacts, are succeeding fairly well; but practically every other type of promotion is either marking time and waiting for better days, or else is being discontinued entirely.

However, even though it might not be possible for Cheeloo to obtain any substantial gifts for a year or two, it might be thoroughly desirable that we start in immediately to do some preliminary preparation ~~of~~ the ground and sowing seed for a harvest to be reaped some years hence. When more advantageous conditions return it will be entirely too late to start in on a new promotional undertaking if any success is to be attained. At the present time thousands of promotional organizations throughout the country are merely waiting for the first hint of better days to begin active work; so as soon as philanthropically minded individuals have anything to give they will be bombarded with innumerable pleas advanced by thoroughly worthy causes. The only hope an institution has for getting any real hearing would be for the institution to make itself and its needs known to these individuals some time before they are likely to be in a position to give anything.

On the basis of all these general considerations I am inclined to recommend that Cheeloo adopt the following plan as regards its promotional

work:-

1. That there be presented to the annual meeting of the Board of Governors when it meets on September 22 a recommendation that Cheeloo create a suitable promotional organization here in New York, the immediate task of which will be to revive the interest of present and former friends, and to cultivate the interest of a large number of new prospects.
2. That as soon as the economic situation in the West will justify, one of the chief Western administrators of the University should come home for a period of intensive promotional effort.
3. That all the promotional work Cheeloo undertakes will be pointed definitely toward cooperation in the Correlated Program at some future date, and that all our promotional organization be set up in such a way as to permit its being merged with any joint promotional organization that may be created later.

The most difficult problem is that of personnel for any Cheeloo promotional organization that might be created this fall. If any of the Cheeloo staff with some talent for promotional work were coming home on furlough this year I would recommend that we ask them to take the lead in creating such a promotional organization; but I do not know of anyone now coming home from the field who could assist in this way. A second possibility would be to secure the services of some former member of the Cheeloo staff now in the United States. This possibility is probably worthy of exploration though as I run through in my mind the ex-Cheeloo staff members I do not know of a single individual that we would have any hope of getting. You mention Dr. H. W. Luce as a possibility. Dr. Luce has done more and finer promotional work for Christian higher education in China than any other man has ever accomplished. I am afraid, however, that it would be out of the question for us to call him back into the service of Cheeloo. The fact that his latest promotional work was done on behalf of Yenching and that he is now the "Vice President Emeritus" of Yenching University would make it very difficult for him to return to Cheeloo, his first love. Moreover, Dr. Luce is now very happily immersed in his work at Harvard Seminary, and as he is approaching the age of retirement, it would be a tremendous sacrifice for him personally to give up what he is now doing to return to the trying and thankless task of money raising for a Christian college in China.

If we were not able to secure either a present or a former Cheeloo staff member to take charge of a promotional organization in this country, we might possibly seek elsewhere. There was a suggestion early this spring that we might request the joint promotional organization now serving Yenching, Lingnan, and Princeton-in-Peking to enlarge its scope to include Cheeloo. I do not feel that under present conditions this would be a satisfactory solution either from the standpoint of this joint promotional organization or from the standpoint of Cheeloo. The promotional organization is already greatly overburdened with the work now being undertaken for Yenching and Lingnan and could not do acceptable work for another institution without a substantial change in organization and personnel. I suspect that Yenching and Lingnan would be very unresponsive to a proposal that a third institution join their promotional organization just at this time when they are both having such a desperate struggle to secure the funds they consider necessary.

If Cheeloo were to seek for some man, such as Dr. Steffens, to give full, or even part time, to the work of a promotional organization for Cheeloo, we would probably find that the expense involved would be quite heavy. The ability to do successful promotional work on a professional basis is extremely rare. Over ninety per cent of the men who undertake this work become discouraged and go into other lines after a short time. The occasional individual who does succeed quite properly feels that he is entitled to very substantial remuneration; and as a result, the salaries of successful promoters are several times greater than those asked by men who are serving the missionary cause here at the home base on a missionary basis and with a missionary motive. ~~Of course,~~ Of course, there may be a remote possibility that we could find some man who would be willing to undertake such promotional work on behalf of Cheeloo for a moderate sum, but we would be remarkably lucky if we were successful, for many other institutions have been engaged in the same search and none of them have, so far as I have been able to learn, been at all successful in their attempt.

If either you or Dr. Shields could spend the year 1931-32 here at home it would be of the greatest benefit in solving these problems of promotion. You would probably find it necessary to spend the first part of the year building up a promotional organization that could carry on in your absence, but at the same time you could carry on a great deal of quiet cultivation that ought to be productive of substantial results sooner or later. Perhaps by the end of the fiscal year 1931-32 financial conditions in this country might have improved to a point where substantial gifts could be hoped for. Even though no large gifts were actually secured as a result of your year's work, if you had succeeded in building up a satisfactory promotional organization here, had revived the interest of the present friends of the University, and had made preliminary contacts with new friends that would be productive later on, your year's work would have been very successful.

If it is quite impossible for either you or Dr. Shields to return home during 1931-32, we would like your judgment as to what might be attempted here during that time, and also would like to know at what time we might hope to have one of you spend a substantial amount of time here in the West.

This task of getting money for colleges in China is the most perplexing, the most difficult, and the most heart breaking job I know anything about. Yet it has to be done if our colleges are to go forward.

Very cordially yours,

B. A. Carvide

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Shantung Christian University

June 12, 1951

Rev. L. J. Davies,
Cheeloo University,
Tsinan, China.

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My dear Mr. Davies:

In your letter of May 6 you mention one or two points not directly connected with the promotional matters I have discussed in another letter:-

You suggest that " a practical means of rendering a limited amount of financial assistance to the University would be for the Board of Governors to find other means of providing the Cheeloo percentage of expenses of China Union Universities Office". I find myself inclined to disagree with this suggestion, for experience has shown that it is vastly easier to get special help for practically any other type of work connected with our Christian higher education than the humdrum necessity of carrying on administrative and promotional work. If, for example, I knew of any individual who was able, and might be willing, to give G\$1,200 to Cheeloo University, I would approach him rather to give this amount for some staff member in China, or some appealing phase of the University's educational and promotional work, than ask him to give this amount to cover Cheeloo's share in the expense of the Central Office.

Several of our Universities have been trying for many years to get specially designated funds to care for the administrative or promotional expenses here in New York, but have found this an almost hopeless undertaking. People will give for almost anything else before they will for such objectives as these. As a result, each one of the Universities cooperating in our Central Office, as well as all the Universities doing promotional work, have found it advisable to levy against available funds the amount necessary to cover their share of this work, and to put their emphasis in seeking designated gifts on objectives that have a greater and more lasting appeal to prospective donors. I am sure you will at once see the reasonableness of this position. So long as Cheeloo can obtain new gifts it does not matter whether the money is applied to the work in China or to administration or promotion here at the home base; the important thing is to get the most we can.

While I am on the subject I should like to say again what I frequently said to Dr. Shields when he was here. In the past Cheeloo has made a tremendous blunder in its attempt to save a few hundred dollars a year by restricting too greatly the funds available for the necessary administrative work which should be done here in New York. When I came to New York in 1926 I found that Cheeloo had such an insignificant share in the work of the Central Office that

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few intimate friends of the University, thought of Cheeloo as a very small and insignificant bit of educational work that had no real place in the Christian higher educational field in China. It was a direct result of this attitude that caused Cheeloo to receive from the Hall Estate less than half the amount to which it was entitled on a basis of comparison with the other Universities that were beneficiaries of this same estate. In many other instances Cheeloo likewise suffered greatly through its unfortunate attempt to over-economize at this point. Even now Cheeloo has a smaller share in our Central Office expense than any of the other Universities cooperating in the Central Office. For the year 1930-31 the appropriation to the Central Office expense was G\$1,200. Of this amount G\$100 was received in the form of a designated gift from the Presbyterian Board. The remaining G\$1,100 has been deducted from endowment income. Our friends on the field got in the habit, many years ago, of putting an item of L.C.\$800 in the University budget for the New York office. I note that you are still continuing the custom year by year. Since this deduction of G\$1,100 has been made from year to year from the endowment income disbursed through New York, there is no longer any point in putting this item of L.C.\$800 in your field budget. In studying the budget estimates for 1931-32 we considered that the field would have L.C.\$800 more available than was estimated in the budget.

I think you will find that both Mr. Evans and I myself here in the Central Office are constantly anxious to do the necessary home base administrative work just as economically as we possibly can in fairness to the personnel employed here in the office. But our system of apportioning charges to the various Universities is such that we must charge each institution for the work actually done; and conversely, we can do no more work for any institution than your appropriation allows.

Mr. Evans and I have often said to each other, and perhaps have much more frequently thought to ourselves, that it would be a great relief to us if we could find some way in which our Central Office budget could be met without the necessity of going year by year to the cooperating institutions and to the cooperating Mission Boards for the continuation of appropriations necessary to keep our work going. You may be sure that, if at any time we can discover any means by which all, or even a part, of this budget can be covered from other sources, we will be much happier than the institutions themselves to see such a stabilization of income effected. At the present time, however, I really see no prospect for the early fulfilment of such a hope. In the last paragraph of your letter of May 6 you refer to the radiogram you sent on May 1, "Salisbury impossible". We understood the cablegram correctly and sent word to Mr. Carson and Mr. Salisbury that there is no prospect for his appointment to Cheeloo.

We quite agree with you as to the urgency of the necessity for getting a satisfactory man as head of the Department of English, and the undesirability of any other appointments that might interfere with this. As a matter of fact, however, I believe that at the present time there are at least two vacancies on the Presbyterian quota for which the University is receiving neither funds nor men. If Salisbury were appointed by the Presbyterian Board I believe that Board would still have one unused vacancy available for a head of the English Department, so that Salisbury's appointment would be clear gain to the University, and would at the same time protect a place on the Presbyterian quota which that Board is almost certain to withdraw entirely in the near future if no new appointee is requested by the University.

I should have reported to you before this on the efforts we have been making to secure a head of the Department of English. The Presbyterian Board has had in mind a number of men with experience in China who the Board thought might possibly be available for this position at Chealoo. During the past year we have been counting on Mr. Wm. Fenn, the son of Dr. C. H. Fenn of Peiping, as an appointee to the University of Nanking for the headship of the English Department as soon as he finishes his Ph.D. in English in 1932. For a while during the winter there was hope that Mr. R. E. Wheeler of the Presbyterian Board would be able to return to the field and might assume the position as head of the English Department at Nanking. Had this worked out, Mr. William Fenn might have been available to head the Department of English at Chealoo. There was even a suggestion that we might have Mr. and Mrs. Wheeler go to Chealoo, and have him assume the position as head of the English Department. However, having spent some weeks exploring these possibilities, it became apparent that we would not be able to get either Mr. Fenn or Mr. Wheeler for the work in Tsinan.

We then spent several weeks in following up the possibility of securing Mr. Henry H. Wells, the 3rd, who spent one term under the Presbyterian Board working in and near Peiping, as teacher of secondary school English. However, it eventually became apparent that Mr. Wells is now interested in specialization in psychology and would not care to return for work in English. This was a keen disappointment to us because Mr. and Mrs. Wells (Mrs. Wells is the daughter of Dr. T. H. P. Sailer) seemed to be a wonderfully fine young missionary couple and we felt that their present at Tsinan would be extremely valuable.

Through our Central Office I have investigated the qualifications of several men who have had a number of years of successful experience teaching English in the United States, and have also had a background of short terms of missionary service at various points on the mission field; but when I have brought these men to the attention of the Presbyterian Board they have been unwilling to give them serious consideration because they are well beyond the age limit of thirty which the Presbyterian Board adheres to in the case of all its appointments except for an occasional specialized position.

Within the last month I have been in touch with a man who had two years in the Near East, followed by successful work as teacher of English out in Ohio. He became a student volunteer a number of years ago and both his wife and himself seem to have a keen missionary interest. The preliminary inquiries I made with regard to him seemed to indicate that he was worthy of very serious consideration. He offered to go to the field first on a one year trial appointment, paying his travelling expenses both ways, with the understanding that if both he and the institution wished to continue the arrangement at the end of one year he would look forward to a regular missionary service under the Presbyterian Board. However, because of the fact that this man is now about forty years old, our friends across the street would not even give any serious consideration to his case.

This week we have been making inquiries as to whether Mr. Henry Fenn, whom I am sure you know, might be the man for this position. As you probably know, Mr. Fenn's work in China heretofore has been in the Department of History. However, during the last year or two he has been teaching English here in the United States, and if we should find that he is

6-13-31

now sufficiently interested in English, and sufficiently trained to do work in this department acceptably, he might be the man we want for the head of the Department of English. I know that Mr. Fenn is extremely anxious to get back to China, and we are confident too that he and Mrs. Fenn would bring a very valuable contribution to the University. I am afraid, however, that we shall find that Mr. Fenn is not sufficiently interested in English to be willing to undertake this work on a permanent basis; and probably too he has not had sufficiently specialized training in this work to undertake the task successfully. We shall probably have a decision in the matter within the next week.

Mr. Hadley, the Candidate Secretary of the Presbyterian Board, has also suggested the names of several very attractive young couples who are candidates for appointment under the Presbyterian Board and who have had specialized training in English. These young people are all under thirty so probably if one of these couples was appointed the young man would not have quite enough maturity or experience to assume at once the headship of the English Department. If, however, we could find a thoroughly qualified young married man who could go into the work of the English Department, and after a year or two of experience, could assume the headship of that Department, that might be the best solution of our problem. If we find that Mr. Henry Fenn is not available or not qualified for the work, we will explore this last named possibility further.

I am still hoping that we can find someone who could get out to the field in September, 1931. If this should prove impossible we ought at once to turn our attention to securing someone who would be available in the fall of 1932. That would give opportunity for a full year of specialized training in this country, looking definitely toward the work in English at Cheeloo a year hence.

Dr. J. J. Heeren dropped in to see me two days ago. He brought some recent news from the University campus, which has not as yet gotten into typewritten or printed form. Dr. Heeren seems to have changed very little since I last saw him at Cheeloo in the summer of 1926. As yet I have not had an opportunity of seeing Mrs. Heeren but I hope that I may meet her sometime this week.

Very cordially yours,

B. A. Caside

BAG-H

TRANSFER

SHANTUNG *over*

INDEXED

Shantung Christian University

June 19, 1931

Rev. L. J. Davies,
Cheeloo University,
Tsinan, China.

My dear Mr. Davies:

I have just received from Dr. Wynn C. Fairfield of the American Board a letter in which he writes as follows as to the desirability of having the American Board's appropriation to Cheeloo allocated to some specific piece of work and having reports made to the Board from year to year as to that piece of work:-

"I am writing simply a word of caution which I think you might pass on to the field authorities of Cheeloo with regard to these appropriations to Cheeloo which are made altogether from the Higher Education Endowment Fund. You will remember that that figure is \$500 for current expenses and \$300 as a share in the salary of the Dean of Women. Every year in March the Committee on this fund meets to consider requests from institutions to which it has previously made appropriations and also requests from new institutions. Frequently these requests are for enlargement of appropriations and it is highly desirable that there should be on hand for each appropriation made in the preceding year a statement as to how that appropriation is being used and the purpose toward which it is to be applied in the following school year. The Higher Education Endowment Fund was set up in part to carry a share of the Board in certain educational enterprises and in part to make possible appropriations for specific projects. If I am correctly informed, the two appropriations for Cheeloo come under the second head and as projects they come up for annual review. It is, therefore, very much in the interests of Cheeloo and our work there that these appropriations should be connected with some specific piece of the work and some report on that particular piece of work made to us. From my experience in meeting with this committee, I can assure you that this procedure is far more than red tape. I hope it will not prove embarrassing for the people on the field."

I am sure that the field will at once see the importance of carrying out Dr. Fairfield's suggestion so far as it is able to do so. One always regrets the necessity of spending a great deal of time preparing an interesting report on the expenditure of such relatively small items of

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L.J. Davies-2

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income; but on the other hand, if we could only arouse a little more interest and enthusiasm for Chealoc within the personnel of the American Board we might secure an increase in the amount of their support of the University.

Very cordially yours,

B. A. Caside

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TRANSFER

SHANTUNG

25th May, 1931

Dr. Geo. T. Scott,
156, Fifth Avenue,
New York City.

(Sent with Miss Hickson's letter of May 26, 1931)

Dear Dr. Scott,

INDEXED

This is a note to follow up my letter written 30th April addressed to Dr. Fenn regarding putting our Presbyterian Board's appropriation to the Shantung Christian University on a gold basis. You will also have before you in considering this matter Dr. Fenn's letter to Mr. Garside of January 3rd, of which a copy was forwarded to me.

Favourable action was taken by the Executive Committee of the Shantung Mission at its last meeting and I have now before me a copy of the action of the ad interim Committee No. 31323 taken at its meetings May 4th and 12th. This action is as follows:-

"Shantung Christian University, Appropriation, Gold.— It was voted to approve the University's request that the Board's grant to it be on a Gold basis providing this can be done consistently with the procedure of other Missions cooperating in Shantung Christian University and in harmony with what our Board does for other Universities in China."

Regarding the conditions attached to this action of the Ad Interim Committee I understand that the Presbyterian Board's appropriations to Ginling and Yenching are both on a gold basis, and I have now to tell you that in regard to the other missions for the year 1930/31 the following Boards paid their appropriations in gold: the British Section of the Board of Governors, the London Mission, the United Church of Canada, the United Church of Canada Women's Board, the Wesleyan Missionary Society, the S.P.G., and the A.B.C.F.M. (School of Theology). The above Societies are paying their entire appropriation in gold. The Rockefeller Foundation is paying 50 per cent of its appropriation in gold. The English Baptist Mission, the Presbyterian Board South and the W.F.M.S. of the Methodist Board are the only ones which have not yet come on to the gold basis.

There are two elements involved in the request that the Presbyterian Board make its appropriation to the University in gold. The first is that as a great deal of the material used in the Medical School and in the scientific laboratories must be paid for in gold the depreciation in silver throws

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Dr. G. T. Scott

MAY 25 1931

the Mexican prices of all these things far above what it was before. The second factor is that the University desperately needs more money and will be extremely grateful for assistance given in the increased amount of silver available above what is required to meet the higher cost of materials just mentioned.

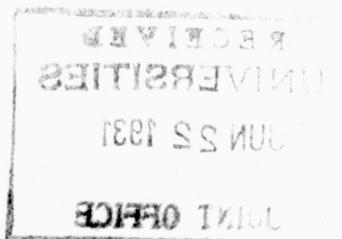
The Presbyterian Board North is noted for its generous treatment of its missionaries and of the work which it undertakes so that I am confidently expecting the allowing of this request.

With best wishes.

Sincerely yours,

(Signed) L.J. Davies.

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With best wishes.

Sincerely yours,

(Signed) L. J. Davies.

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

Act 7/24/31

OFFICE OF THE PRESIDENT

24th June, 1931

Dr. H. H. Weir,
2, Eaton Gate,
London, S.W.1.

TRANSEER
ONNINVHS

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

INDEXED

Dear Dr. Weir and Mr. Garside,

Under separate cover we are sending you copies of the minutes of the annual meeting of the Cheeloo Board of Directors which was convened on the 16th of June and adjourned on the 18th. This meeting of the Board was arranged so that those in attendance might be present at the Commencement Exercises held Wednesday morning June 17th.

ATTENDANCE - The total attendance at this meeting was thirteen. An analysis of this attendance shows that nine of these were elected representatives of Boards or Missions, that three represented the alumni and one was an ex-officio member, the vice-president. None of the coopted members were present. One of these replied that he would have been here except for another engagement, which made his attendance impossible. Of the elected mission representatives on the Board five out of twelve are Chinese, only two of these were present. Arranging the membership as between east and west, five of those present were Chinese and eight were westerners. Two things seem to emerge from these facts: first, that means must be used to secure a larger attendance of Chinese members, and secondly, that there seems little if any likelihood of the Board being dominated by its coopted membership.

THE PRESIDENCY - The presence of Dr. King Chu at our meeting was the result of his coming to make the Commencement Address, which was very happily received by those who composed the audience. This suggests that I should say that it is understood by all that Dr. K'ung's presidency is of a temporary nature. Dr. K'ung very kindly allowed us to use his name so that we might have a Chinese at the head of the school for purposes of registration. This plan was suggested by the vice-minister of Education in Nanking, and we are all very grateful to Dr. K'ung for his cooperation. It was never supposed that his incumbency of this office would result in his becoming actual president of the institution in residence at Tsinan. Dr. K'ung himself heartily approves of Dr. King Chu and hopes that he may come to Cheeloo and be its resident president. We are anticipating Dr. Chu's formal reply within a few days.

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JUN 24
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Dr. Weir
Mr. Garside

963. REPORTS OF ADMINISTRATIVE OFFICERS. - Typed copies of these reports are sent by the same mail with this letter and printed copies will be

forwarded as soon as they are finished.

964. MEMORIAL MINUTE - Those members of the Board of Governors who were acquainted with Dr. Charles F. Johnson

will realise that the memorial minute but faintly expresses the sense of loss felt by those who are engaged in the conduct of the University.

966. REGISTRATION - What is said under this heading should be regarded as strictly confidential and should by no

means find its way into the public press. This is not because anything has been done which is in the slightest degree improper but because the process by which we have arrived at our present stage of progress if made public would cause distinct embarrassment to some who have been our very good friends. In brief, the work of preparing the papers for registration has been going on for the better part of a year. The information regarding the institution which is required by the government is very detailed. The documents when completed comprised fourteen sections which when laid together were not less than seven or eight inches thick. The mere copying of these documents by two writers occupied weeks of time. The important parts of these documents were first submitted informally to the local Bureau of Education, and a few minor changes were suggested. These were made and the documents formally handed in. After further examination by the local authorities they were sent to Nanking to the Ministry of Education. There was intense opposition along several lines. Personally I was surprised that an institution having so limited an enrolment of students should draw the fire of some of the people who were in opposition. Some are definitely anti-religious and would close, if they were allowed, all church schools. There were others, one of them at any rate very prominent, who objected to the registration of our University on the ground that it was located just at the heart of the district in which Confucius lived and that it was wholly improper to allow foreigners to establish a school in this district. Another line of objection was developed by a certain group located in Peking whose purpose is said to be to dominate the whole educational system of the country. Another line of objection to the registration of the entire university grows out of the fact that in Shantung there is no government school which can compare with us in the efficiency of its work. An attempt is being made to develop a University under government control at Tsingtao. We hope that this may succeed. Certain persons well informed in educational matters and who are in no way associated with us

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Dr. Weir
Mr. Garside

make the unqualified statement that the real source of this opposition is jealousy. When these opposing forces focussed their efforts on the Ministry in Nanking it seemed likely that abundant reasons would be found for refusing registration to the University. At this juncture Dr. King Chu, who is now located in Shanghai, visited Nanking and discovered the state of affairs and reported it to us. After consultation, the Rev. H. L. Yee proceeded to Nanking and in company with Dr. Chu consulted Dr. K'ung. Dr. K'ung wrote a letter to President Chiang, who is now Acting Minister of Education. This letter was accompanied by a statement written in Nanking by Mr. Yee telling of the history and present condition of the University. Dr. K'ung also brought these matters to President Chiang's attention in conversation and on the receipt of the letter President Chiang issued an order for the immediate registration of the university. This led to a change of attitude on the part of the Vice-ministers and the secretaries connected with the Ministry and it was discovered that with relatively unimportant changes which were to be made in the documents there was nothing which stood in the way of the registration of the entire university. The papers have been returned to the Shantung Bureau and it is understood that when these changes suggested by the Ministry, all of which have been approved by the Board of Directors, have been incorporated in the documents these will be immediately forwarded to Nanking and favourable action taken by the Ministry. There may be a delay of some months but Dr. King Chu assured me privately and later expressed the same opinion to the Board of Directors, that within a reasonable time the entire university would be registered. You may all rest assured that while these methods are not such as would commend themselves to those in America or in Great Britain there has been on our part nothing done or said which from a Christian standpoint we feel to have been in the slightest degree wrong. Each step in detail has been taken in earnest prayer and we believe that we have been directly led of God in these matters.

It will be evident to you all that there is sound reason for suggesting that no publicity be given to any of these details.

971. REAPPOINTMENT OF DR. SHIELDS - The only observation which seems necessary in regard to this is that Dr. Shields is obviously the best person in sight to do this work and as there has been no objection raised on the part of the government authorities to having a westerner at the head of the Medical School this action has been unanimously taken by the Board.

978. ADMISSION TO THE SCHOOL OF MEDICINE - The reason for this change which is proposed in the method of admitting students to the Medical College is that for many years all or practically all of the

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1931

Dr. Weir
Mr. Garside

students who enter the Medical College do so through the Science Department of our own institution. When the work in preparation for entrance to the Medical College is done in our School of Science it is possible for the Dean of the Medical School to keep in close touch with the science teachers. It seems therefore unnecessary to require a separate examination for entrance to the Medical School in the case of high-grade students. For next fall, acting on the authority given by the Board in this minute, certain students have been admitted on the basis of their records, a smaller number is being required to take an entrance examination, and one student has been refused as his work in the School of Science did not seem to warrant his admission.

979. AMENDMENT TO REGULATIONS RE
EXECUTIVE COUNCIL

- During the year a good deal of attention has been given to the consideration of the position which the treasurer should take in the administration of the University and it has been felt that owing to the very complicated nature of our financial relationships, leading to difficulties in understanding and adjustment of funds, it is desirable that the treasurer should be given a more prominent position than he has had in the past. Certain regulations were worked out which it was proposed to present in detail at this meeting of the Board. The reply to our petition for registration indicates that it will be necessary to again readjust the administrative affairs of the University. On this account it was felt best not to take up the proposed alterations at this time but to content ourselves with making the Treasurer a regular member of the present University Executive Council

980 RECONSIDERATION OF MINUTE RE ACCOUNTS

- The misunderstandings which led to the passing of the original minute last year grew out of the fact that Dr. Lair was still on furlough. Had he been present the minute would not have been passed. The University is most fortunate in having a treasurer of the capacity and fidelity of Dr. Lair.

985. RURALIZATION PROGRAMME

- The resolutions on this subject represent the considered opinion of the University administration and, as I believe from the discussion in the Board meetings, of the members of the Board. The present administration is not only theoretically but personally and practically interested in the rural population. The University is continuing to send men and women into this service as it has done in the past. Of the ten graduates of the Arts and Science Colleges for this year nine are already engaged for service in rural districts and the tenth is considering a sim-

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Dr. Weir
Mr. Garside

ilar position. For the broadening of the scope of this work we need Mr. Carson at once, and if he is not coming then we must have someone in his place. The Ministry of Industry has already indicated its desire to appoint Mr. Carson a "Chuan men wu yuan" or special Counsellor. No salary goes with such an appointment but it gives opportunity for wider service. //

986. HOSPITAL ACCOMMODATION - The consultation regarding increased hospital accommodation, involving the possible erection of the new hospital, will be taken up at the close of the vacation period.

You will all join with us in thanks to God for the progress which has been made during the year. The number of applications to sit for entrance examinations is already over 120, so that we may look forward to an enlarged student body for next year.

Sincerely yours,
R. G. Davies
Vice-President.

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Mr. Garalde
Dr. Weir

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ilar position. For the presiding of the scope of this work we need Mr. Garson at once, and if he is not coming then we must have someone in his place. The Ministry of Industry has already indicated its desire to appoint Mr. Garson a "Guan men wu yuan" or special Counsellor. No salary goes with such an appointment but it gives opportunity for wider service.

The consultation regard-
ing increased hospital
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Sincerely yours,
[Signature]
Vice-President.

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For Mr Garside. **SHANTUNG**

**REPORT OF THE PRESIDENT
CHEELOO UNIVERSITY**

TRANSFER

June 1931

(By the Vice-President)

To the Board of Directors
and
The Board of Governors

Ladies and Gentlemen,

The fact that our President is not in residence at the University seems to require that this report be presented by the Vice-President.

Reports prepared by the Deans are herewith presented, covering the work of the School of Arts, the School of Science, and the School of Medicine. The Hospital report has been written by the Superintendent. The Treasurer has also prepared a general statement of the finances of the University, which is herewith submitted. His formal report for the year cannot be completed until after June 30th, which is the end of the fiscal year. You have also before you the report by the Dean of Women, and Dr. C.A. Stanley is reporting on the work of the Rural Institute, which is being carried on under his direction with funds provided by the University and the International Famine Relief Commission.

There remain certain matters of more general import- which should be briefly brought to your attention.

"THE WILL TO LIVE" - The fact of most outstanding significance is that all departments of the institution have been functioning in a normal and satisfactory manner. It is with thankfulness to God and high appreciation of the hard work and loyal service of all the faculties and the administrative staff that this fact is noted. Very special praise is due to Dean T.I. Linn for his tireless energy and to the faculties of the Schools of Arts and Science for their fine cooperation in the rehabilitation of these two Schools. The contrast between the condition of these Schools at the present time and their condition a year ago defies expression.

THE PRESIDENCY

REGISTRATION

- These two matters which seem of such vital importance to the future of the University have occupied the best thought and efforts of the Committees having them in charge. Dr. H.H. Kung has accepted the Presidency in a non-resident capacity, and the Committee

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hopes that in due time a Christian Educator of nation-wide reputation and varied experience will be installed as resident President. Negotiations are proceeding in what seems to the Committee to be a very promising way. It is not possible, however, to make formal announcement at this time.

Continuous and both intensive and extensive efforts toward securing registration have been made during the year. This has involved close study of Government regulations and extended consultations with the educational authorities in Tsinan and Nanking. Owing to various changes in the organization of the University but little of the material used in the former attempt to register was suitable. Hence the preparation of the papers required all the Fall months. The description of the University required is very minute. The petition for registration and the documents have been presented to the Commissioner of Education for Shantung, and have been forwarded by him to the Ministry of Education in Nanking. The examiner, Mr. Hsieh, appointed to inspect the University, has visited us, and has returned to Nanking. It should not be long now until we are informed regarding the decision of the Ministry. It would be ungracious in this connection not to mention in terms of highest appreciation the untiring zeal and unselfish spending of themselves which have marked the efforts to secure registration made by Vice-Chairman H.L. Yee of our Board of Directors, and Dean T.I. Linn. What has been humanly possible they have done. Many others have helped nobly, and whether our petition is granted this time or not the hearty thanks of those interested in the University is due to all.

CHANGES IN ORGANIZATION - Following the regulations of the Government, the separation of the Theological School from the University has been completed, so that at the present time there is no longer any connection between the two institutions. Within the University the former "School of Arts and Science" has been definitely reorganized and the "School of Arts" and the "School of Science" have been formally differentiated.

In accordance with the action of the Board of Directors (No. 921, June 1930) the membership of the Board has been rearranged to meet the regulations of the Government. The present membership is as follows: elected representatives, 17; coopted members, 6. Of the elected representatives 7 are Westerners and 10 are Chinese: of these ten, 5 are elected by and from the alumni and 5 by cooperating missions. All the coopted members are Chinese. The ratio of Chinese to Western members is: Chinese 16, Western 7. The Government regulations require a 2/3 Chinese membership. In this readjustment we have two more Chinese members than is required by the regulations, and this result has been attained with a Board of 23 members because five of the Missionary Societies have elected Chinese representatives.

One member of the Board, Charles F. Johnson, M.D., one of the representatives of the Presbyterian Mission (North) has passed into the unseen world, thus depriving the Board and the University of the faithful service which he has given during the past twenty years.

In this connection the attention of the Board is called to the organization in London of the United Committee for Christian Universities of China. Mr. W.G. Sewell, a professor in West China Union University, has been released by the Friends Service Council for a period of two years and has assumed secretarial duties for this committee. This new organization corresponds to the China Union Universities in America. It is understood that Dr. Weir continues his work as Secretary of the British Section of the Board of Governors.

NEW COOPERATING MISSION BOARD - The Woman's Board of the United Church of Canada has contributed toward the support of the Medical School during the year. We heartily welcome this addition to our sustaining Societies.

INTERNAL ORGANIZATION - The new regulations for the internal management adopted in June by the Board of Directors and later approved by the Board of Governors, have been followed during the year. As you are all aware, the chief points of difference from former procedure lie in placing more responsibility upon the President and in substituting the smaller Executive Council for the Senate as the general administrative organ within the University. The internal affairs have run on smoothly through the year. There has been no serious opposition to the new methods. Some have expressed strong approval. The scheme is still too democratic to suit the Chinese Educational Authorities.

VISITORS - OFFICIAL - During the year it has been our privilege to receive visitations from an unusually large number of Board Secretaries of our supporting Missions, and of various commissions of inquiry. These visits have all been stimulating and some of them have been of great help to us spiritually.

VISITORS - LOCAL - A new sign board was placed outside the Alumni Gate during the summer vacation of 1930, which intimated that visitors would be welcomed. The response was immediate. Individuals and groups have been coming ever since. Some come in to enjoy the beautiful campus, without making themselves known, and many ask to be shown over the buildings. Several groups from Japan have expressed keen appreciation of the work which they have seen. One group of stu-

dents from far away Szechuen, touring China, and groups from Mukden, Harbin and other places have looked us over. The visitors book records 876 persons who have called to see us during the previous ten months. Several hundreds, of whose visits no record has been possible, have also passed in and out.

A really delightful effect of opening our doors has been the opportunity to lend our athletic grounds to some seven Schools of the City for their spring contests. Three of the large Middle Schools, one Normal School, three primary schools and several athletic clubs have been our guests in this way, aggregating not less than 2,500 persons. Altogether probably 4,000 people have come in to see ~~xxxx~~ us and to play in our yard. The attitude of the Tsinan population toward the University has been favourably affected by the better acquaintance resulting from these visits.

RETURN FROM FURLOUGH - The return from furlough of the Rev. H.P. Lair, D.D., Treasurer of the University, and of Miss Grace E. Hickson, Secretary to the President, is noted as being of great importance to the administrative work of the University.

THE AUGUSTINE LIBRARY - The Library has enjoyed the most successful year of its history. The large additions of Chinese books have been made possible by grants from the Harvard-Yenching Hall Estate funds. Within the year 50,810 volumes in the Chinese language have been added, and 1,602 volumes in other languages, chiefly in English. The total for the library is 71,094 volumes in Chinese and 15,190 in other languages. The number of people using the library is increasing. The daily average of visits or attendances for reading and studying was about 450. Eleven thousand three hundred and eight (11,308) volumes were taken out during the year and there were 25,650 calls for reference books. The library is open fourteen hours a day during the regular school sessions. It has been open 349 days during the year. New stacks for the Chinese books added during the year are now under construction.

THE UNIVERSITY PRESS - The equipment of the University Press has been much improved. A new and larger press has been installed and a considerable addition to the stocks of English and Chinese type has been made. The book-binding department has been very busy. The staff is being increased as suitable men are found.

The output of the Press for a little less than eleven months ending December 31st, 1930, was: Bound Volumes 21,507;

1931

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Single Sheets 436,870; Total number of pages - 1,338,430.

IN CONCLUSION - We have had a good year - a far better year than we could have reasonably expected. God has blessed us. The great needs of the institution are spiritual. Faith, courage, love, a spirit of self-sacrifice, a practice of unity --- if we could secure such spiritual graces in higher degree perhaps God could entrust us with the material things which we seem to need so much.

Respectfully submitted

(Signed) L.J. Davies,

VICE-PRESIDENT.

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TRANSFER

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

Ack 7/27/31

齊魯大學

山東濟南

OFFICE OF THE PRESIDENT

SHANTUNG

3rd July, 1931 #2

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

Dear Mr. Garside,

Your letter of May 11th bringing a copy of the Minutes⁵ of the North American Section meeting of May 5th came in due time. Pressure of other duties has delayed my reply.

It is impossible not to confess to a feeling of astonishment at both the tone and the substance of what you say. Were I alone in this feeling I would perhaps put it down to being unduly tired by the long months of hard work which have passed since I came here last July, but others have expressed themselves much as I feel.

We are not taking these things personally but it did seem unnecessary that after a most strenuous and soul-torturing struggle to save the life of the institution we should be handled in this way by one from whom we would have expected comfort and succour after the battle. For by the help of God we seem to have won out. Last year when the Board of Directors met in March and in June it was apparent to some of us that the University was dead. Had not Dean T. I. Linn responded to the call to the deanship the University would have been a thing of the past. There was no-one else in sight to whom to entrust this work of resuscitation. In this connection I am using "University" to include the three schools of Arts, Science and Medicine. The Seminary is not included. I make bold to voice the opinion that there was no necessity for closing the Arts School and dismissing all science students except those in pre-medical courses, nevertheless this was done. This opinion I formed months ago. I would not have put this on paper except in response to your letter. It now seems apparent that we did not talk enough when our friends from America were here. Had we expressed to them a tenth of the struggle which has been required to bring the University along to where it now stands, — with registration morally certain, a remarkably suitable Chinese educator stepping into the presidency, with more than 600 enquiries regarding entrance requirements and over 130 actual registered applicants to sit for the first entrance examination in July to the Schools of Arts and Science, and probably more than that number for the second examination in August — I feel certain that no disappointment would have been "expressed as to what is actually being accomplished at this time." Pardon my foolish talking! Only the few who know the strength and cunning of the opposition can realize what we have been through.

1123

It is my opinion that there existed a definite plot to destroy Christian education in Shantung. This plot was not abandoned voluntarily but, in so far as it has been abandoned, under pressure from without. The chief reliance for the destruction of Christian schools in Shantung has been on breaking up the University. The freely expressed readiness to register the Medical School has been a part of this anti-Christian and anti-foreign movement. The Medical School, registered, would be under a Chinese principal; it would be provided with a non-Christian Director of Studies (Shün yü chu jen). The next step would be the granting of a subsidy. And when these changes had been made it would have been but a short time until positive Christian influences would have been no more. May I say very positively that in salvaging the Arts and Science Schools we have saved the School of Medicine for the Church. The chief conspirator said last Spring: "I found that there was a division within the University, some wanting to register the Medical School by itself, and naturally I encouraged this plan."

If the University were broken up the elimination of Christian Middle Schools would be but too easy. A date would be set beyond which unregistered schools would not be allowed to open. Christian Middle Schools would apply for registration. This would be refused them on the ground that their principals and the majority of their teachers were graduates of an unregistered University. Only self-sacrificing graduates of Cheeloo will work for the low salaries necessitated by the limited resources of the Mission schools. Hence the simple device of refusing to register the entire University allows for the closing of all Christian Middle Schools. No charge of anti-Christian persecution could be sustained. It might even be that sympathy and regret would be expressed: Very sorry, but the regulations of the Ministry of Education require that principals and teachers of middle schools be graduates of a registered College or University! The salvaging of the Arts and Science Schools has made possible the continued existence of Christian Middle Schools throughout this and other provinces.

Another thing which the reestablishment of the Arts and Science Schools has done is to retain the means of producing the leaders who can push forward the work of rural reconstruction. I find it very difficult to believe that there are those among you who suppose that boys and girls with no more than a high school education can do this work. I do not want to be disrespectful to men of great reputation but frankly this idea - if I understand what is meant - is simply "such stuff as dreams are made of". One hesitates to draw attention to the ineptitude of the implications of the words recorded by you on page 5 of the minutes when you say: "While in China he (Dr. Monroe) visited the work being conducted by Mr. James Yen, and found that he is making a great success in this field of rural work. What Mr. Yen is doing is no more than is being asked of Cheeloo. Such a task should not be impossible for a Christian institution."

3/7.31

- 3 -

JUL 7 1931

Mr. Garside

Is it possible that there is anyone who does not know how the Tingsien project is financed, or who supposes that schemes of this kind can be multiplied till China's illiterate millions have been taught? This reconstruction work is now being done and will be done in the future by innumerable grains of wheat which fall into the earth and seem to die, and Cheeloo will furnish in the future as it has in the past many of these grains. Last year's graduates from the Schools of Arts and Science numbered twenty-one. All of these are engaged in rural work; twenty of them are working in connection with Christian institutions. Of the ten graduates of the Arts and Science Schools this year all are already located in rural districts, nine associated with Christian work.

This reminds me that there are two assumptions in your letter which I believe to be contrary to fact. The first is at the bottom of page 4 where you say that "there seems to have been a steady and pronounced drift away from these ideals (of training leaders for the towns and villages) during the past decade." The registration papers contain an analysis of occupations of graduates from 1917 to 1929. An examination of these statistics seems to indicate that about 80 per cent of the Arts and Science graduates of these years are following in the footsteps of their predecessors and carrying on the noble Cheeloo tradition of service. The second misconception is in regard to the reason Dr. Harold Smith was not asked back. You say (page 5) "We were keenly disappointed, therefore, when we learned that Mr. Smith's return was not desired, particularly as we have always felt that his staunch advocacy of the ruralized programme was one of the strongest factors in the movement for his non-return". I made a thorough study of this matter before coming to the University and afterward. As you know, I am a member of the same Mission as was Mr. Smith, I have always regarded him as a personal friend, and I was also interested as a member of the Mission's Executive Committee. This statement in your letter is the first time this idea has ever been suggested. I think I know the reasons which led to the extremely distressing situation which developed. I do not put the one suggested by you among them. This is no place to specify what seem to have been the real reasons.

It was a matter of regret to us that when Dr. Paul Monroe was in China he did not give us a day at the University. On learning that he was in Shanghai I telegraphed to him and wrote twice. When word came that he had passed through Tsinan on his way to Peking without stopping I wrote to Peking. As he came again through Tsinan going south to Nanking he again failed to visit us. I saw him at the station for about 25 minutes while the train stopped. It is a matter of regret that certain facts which I mentioned to Dr. Monroe had apparently slipped from his memory before he reached New York.

As one compares your letter with the minutes one is impressed with what seems an undue emphasis on the pessimistic

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JUL 7
1931

Mr. Garside

expressions of Dr. Warnshuis and Dr. Monroe. Dr. Warnshuis impressed me as being in rather too pessimistic a frame of mind regarding the missionary work in general. Twenty-five minutes is rather too short a time to form an estimate of Dr. Monroe, but it is well-known that his thinking about Christian educational work in China is dominated by what one might call the concentration theory, and whatever he proposes must be considered in the light of this fact. There is a distinct odour of chemicals about this high school theory of his which makes one want to open the window. Dr. George Scott is correct when he says that Cheeloo is now doing more along rural reconstruction lines than it is being given credit for and again in recognising the fact that the further expansion of this programme must be evolutionary not revolutionary. Chesterton speaks of people who are so busy doing what seems to them the next thing that they punch holes in the bottom of a boat in the mistaken notion that they are digging in a garden.

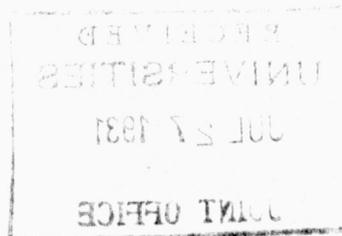
Let me assure you that the Arts School and the Science School are essential factors in the development of an adequate rural reconstruction programme. The Council of Higher Education, the Board of Directors, the Board of Governors, have all taken repeated action maintaining the collegiate or university standards in all three schools of the University. This is sound policy. "Impatience is the greatest foe to progress." This old red herring of High School and Junior College which has been dragged across the trail so many times should be taken out and buried. It does not smell good.

Now a final word. May we not stop talking so much and get down to practical business? We want Mr. Carson. We need more funds. With more men and more means we will undertake to get additional practical results.

Sincerely yours,



LJD/GMH



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JUL 7

1931

expressions of Dr. Wernshaus and Dr. Monroe. Dr. Wernshaus im-
 pressed me as being in rather too pessimistic a frame of mind
 regarding the missionary work in general. Twenty-five minutes
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 ntually not revolutionary. Greater speakers of people who
 are so busy doing what seems to them the next thing that they
 much prefer in the bottom of a coat in the winter than that
 they are digging in a garden.

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 old red herring of High School and Junior College education
 been dragged across the trail so many times should be turned
 and buried. It does not smell good.

Now a final word. May we not stop talking and
 get down to practical business? We want an action plan.
 need more funds. With more men and more funds we will undertake
 to get additional practical results.

Handwritten signature

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 UNIVERSITIES
 JUL 27 1931
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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

3rd July, 1931 #1

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

TRANSFER

Dear Mr. Garside,

SHANTUNG

INDEXED

We have very happy and important news to give you with regard to the Presidency. Dr. King Chu, with whom, as you know, we have been negotiating in regard to the permanent presidency for nearly half a year, has definitely given his consent and we expect him here on the ground within four or five days. I think it has been clear to you all that Dr. Kung's acceptance of the presidency was essentially a matter of form for the purpose of helping us on with registration, so that while he has been recognised by the Ministry of Education as our president yet the Ministry has also clearly understood the situation, and Dr. Kung himself has urged us to continue our work with Dr. Chu in the hope that he would come. As I have probably told you before, Dr. Chu is recognised as a thoroughgoing Christian man. Everyone who has spoken to me about him has congratulated Cheeloo on the prospect of his coming. In a letter received some months ago from Dr. Paul Monroe, he said, "I am very glad to know that you have invited Dr. King Chu. I know him quite well and very favourably. He is a man of energy and courage, as well as of conviction". In a letter received the day before yesterday from the Rev. E. C. Lobenstine Dr. Chu is spoken of very highly and Mr. Lobenstine says, "He (Dr. Chu) seemed to be quite favourable to this call and I am delighted to say, absolutely clear in his own mind in regard to the utter importance of the raising up of a properly qualified leadership for the problem of national reconstruction, involving as it does, millions of China's farming population. Dr. Chu is the first Chinese educator with whom I have spoken who seems to me to have seen this with anything like his clearness, and I shall congratulate Cheeloo most heartily if she succeeds in securing him for this important position."

In addition to what may be hoped for the future under Dr. Chu's administration of the University, I think it not too much to say that his formal acceptance of our invitation at this time, coming as it did after consultation on his part with the Ministry of Education in Nanking, may be taken as *prima facie* evidence that there is going to be no more trouble about the registration of the entire University. Dr. Chu knew all the circumstances; having been vice-minister of Education he is entirely familiar with the workings of the Ministry. While here

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JUL 3
1931

Mr. Garside

at Commencement time he had a consultation with the Shantung Commissioner of Education from whom he received an assurance that if he came to be president he need anticipate no trouble from outside. After this he returned to Nanking and consulted with the vice-ministers and others in the Ministry of Education and only then gave us his formal reply accepting our invitation. It is impossible to suppose that he would do this unless he were thoroughly convinced that registration of the entire university would be effected. The impression which all of us here on the ground, so far as known to me, received of Dr. Chu's character and personality during his visit was most satisfactory.

Sincerely yours,

L. J. Davies

LJD/GMH

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JUL 27 1931
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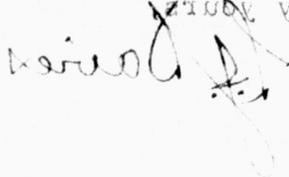
Mr. Gerstle

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 Commissioner of Education from whom he received an assurance
 that if he came to be president he need anticipate no trouble
 from outside. After this he returned to Nanking and consulted
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 and personality during his visit was most satisfactory.

Sincerely yours



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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

14th July, 1931 #2

Dr. H. H. Weir,
2, Eaton Gate,
London, S.W.1.

TRANSFER
SHANTUNG

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

INDEXED

Dear Dr. Weir and Mr. Garside,

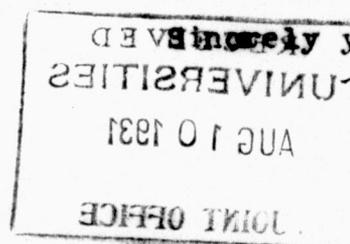
The following minute has been unanimously passed by the Administrative Council by circular vote:-

"Voted: That information having been received that circumstances hitherto preventing the acceptance of the Presidency by Dr. King Chu having been so changed that the way now seems open for him again to consider such an invitation, the Administrative Council hereby renews its invitation to him to accept the Presidency of Cheeloo University, and the Nominating Committee is requested to present this invitation. It is understood that Dr. Chu's salary is to be \$400 a month, Entertainment Fund \$40 a month, and a house, the rent of which is estimated at \$60 a month."

Dr. Chu has accepted the invitation and is now on the ground. Were it not for the fact it its being the vacation season and for the shortness of time before the annual meeting of the Board of Governors we would have another minute formally nominating Dr. Chu, but in the circumstances I take it that this action will be sufficient to bring this matter before the Board of Governors.

There will be no formal resignation on the part of Dr. H. H. Kung. There was no formal acceptance. His agreement to act as a non-resident president for the sake of enabling us to go forward with registration was a definite fact and our relationship to him and his relationship to us in this capacity was recognized without question by the Ministry of Education but it was all on this informal basis. From the point of view of my understanding of the relationships a minute by the Board of Governors heartily thanking Dr. Kung for his kindly assistance to the University, without any reference to his resignation, would be in proper form. If any of you find difficulty in understanding how matters of so great importance can be handled in this rather informal way you will simply have to put it down to the difference between the east and the west.

LJD/GMH



J. J. Davies

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山東齊南

CHELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

齊魯大學

14th July, 1931

OFFICE OF THE PRESIDENT

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

SHANTUNG
TRANSFER

Dr. H. H. Weir,
2, Eaton Gate,
London, S.W.1.

INDEXED

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J. Garner

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UNIVERSITIES
AUG 10 1931
JOINT OFFICE

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TRANSFER
SHANTUNG

over

Shantung Christian University

July 9, 1951

Rev. L. J. Davies,
Cheeloo University,
Tsinan, China.

My dear Mr. Davies:

I have not officially acknowledged receipt of your letters of April 21 and April 22.

Your letter of April 21. This letter is addressed jointly to Dr. Weir and myself. With it you enclose the copy of the minutes of the special meetings of the Administrative Council held on February 20 and March 31. The letter summarizes the steps taken to secure a Chinese president. We are all very happy that Dr. K'ung has been able to accept the presidency for the time being, though we regret that it will not be possible for him to give any large amount of time or thought to the work of the University, as Dr. King Chu might have been able to do. We earnestly hope that under Dr. K'ung's leadership the completion of the process of registration will be expedited.

At the next meeting of our North American Section, or its Executive Committee, we will report formally on these actions of the Administrative Council, though, as a matter of fact, the Section has already taken official action welcoming Dr. K'ung to the presidency.

Your letter of April 22. With this you enclose a copy of a letter you wrote to Mrs. F. I. Johnson.

We sincerely hope that the interest Mrs. Johnson has taken in the University will assist in securing increased interest and support from the W. F. M. S. There is no question whatever that Cheeloo has a larger claim on the interest and support of our Methodist friends, both the general Board and the women's Board, than the University has ever obtained. At the present time it is almost hopeless for us to expect any increases in support from Methodist sources, since the general Board is in an extremely difficult financial situation, and the women's Board is also finding it necessary to exercise the greatest economy. But even if our approaches do not bear any immediate fruit, they should serve as a foundation for later accomplishment.

In this same letter you refer to the request being made to the Presbyterian Board for payments in gold of their appropriations to the University. I have been carrying on both conferences and correspondence with our friends across the street on such matters as restatement of general appropriation in gold, payment for quota vacancies in gold, and a more liberal attitude with regard to their quota at the University. We are faced

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L.J.Davies-2

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however, by a rather unsympathetic attitude in the Presbyterian Board, which arose primarily from several unfortunate incidents which occurred about a year ago, and it will probably take a great deal of tact and patience on the part of the University to overcome this situation. I hope that Dr.Scott's trip to China this year will prove a helpful factor.

Yesterday I had a brief talk with Mr.Ralph Wells. I find him just as keenly interested in Cheeloo as he has always been, and I was glad to note too that he has been able to keep very well informed on the work, plans and problems of the University

Very cordially yours,

B. A. Garside

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**TRANSFER
SHANTUNG**

Shantung Christian University

July 24, 1931

Rev. L. J. Davies,
Cheeloo University,
Tsinan, China.

My dear Mr. Davies:

Let me acknowledge receipt of your letter of June 24, 1931, addressed jointly to Dr. Weir and myself; At about the same time as this letter we received a supply of the minutes of the Board of Directors meeting held on June 16-18. I have also received a typed copy of President's report as of June, 1931.

I have gone over this material with a great deal of interest and expect to study it still further. One is impressed by the way in which the business of this annual meeting reveals the remarkable progress the University has made during the past twelve months in recovering from the grave dangers and difficulties that confronted you a year ago.

I believe that no extended comments on this material are required at the present time. I will use it as the basis for working out our agenda for the annual meeting of the Cheeloo Governors to be held in New York on September 22. I will be getting this agenda in the mail during the next few days so our friends in England will have ample time to study it in advance of the meeting. There will also be time for this material to get out to Tsinan and for the field to send any comments it may desire. If our Chinese members of the Board have not already taken action appointing proxies for this meeting would you ask them to do so immediately? We will just about have time to receive such proxy appointments through the mail, but if any delay in the appointment should occur perhaps it might be wise for you to send us this information by cable.

I am sure that the printed copies of the President's report will be in hand in ample time for the annual meeting. Should this material be delayed we can have mimeographed copies made either of the entire report or of such parts as are of particular interest.

BAG-H

Very cordially yours,

B. A. Jarvis

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TRANSFER
SHANTUNG

over

Shantung Christian University

July 27, 1931

Rev. L. J. Davies,
Cheeloo University,
Tsinan, China.

My dear Mr. Davies:

Let me acknowledge receipt of your two letters of July 3.

The first of these letters announces that Dr. King Chu has accepted the presidency. We rejoice greatly at this news, because we are confident that it marks the beginning of a period of distinguished service by Dr. Chu to Cheeloo University and the Christian cause it represents. We trust that Dr. Chu's coming will help greatly to solve the perplexing problem in connection with registration, and will also help to strengthen the program and standing of the University.

Your second letter of July 3 discusses the minutes of the meeting of the North American Section held on May 5, and my covering letter of May 11. I was greatly disturbed that this material created "a feeling of astonishment at both the tone and the substance" of my letter, so I at once re-read my letter with a great deal of care to see whether, after a lapse of something more than two months, it still appeared to represent fairly the attitude, discussion, and actions of the last meeting of our North American Section. This careful restudy of my letter has not revealed any place where I could make any substantial changes. You will remember that on page 5 I stated that I was writing quite informally and unofficially. I should be very happy indeed to learn that my discussion of the doubts and uncertainties in the minds of our Governors are too pessimistic. If, however, these doubts and uncertainties in the minds of our Governors do exist, as I have every reason to believe is the case, the most loyal service I can render Cheeloo is to keep those of you on the campus fully informed of what is going on in the minds of our Governors. This is absolutely indispensable to any efforts we may make to convince them of the error of their ways.

I am sure it is not necessary for me to assure you again that I am just as much interested in Cheeloo and just as eager for its welfare as I was during the days I was on the campus. Here in the Central Office I must necessarily be ever on guard to take an impersonal and impartial attitude toward all of our Universities, and the problems with which they are struggling from time to time. Unfortunately, one of my major functions seems to be that of messenger of unhappy tidings. Again and again I am forced to inform the various Universities that support they deemed absolutely essential is not available, that plans which they consider necessary for their future progress have not met with as cordial a reception as they would desire, and that in one way or another our governing Boards here in the West

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L. J. Davies
7-27-51

have apparently fallen short of accomplishment of what the field is depending upon them to do. The message one bears inevitably has a pronounced influence on the reception one receives, even though his own personal convictions may be widely diverse from his tiding.

All that you say in your letter as to the magnificent way in which the University has recovered lost ground during the past year is quite true. Several members of the Board of Governors were even more enthusiastic in their praise of what had been accomplished than any of you on the campus could be. I think the Governors also appreciate the seriousness of the problems you are facing, - the problem of registration, the problem of finance, and the even more serious problem of lack of unity within the University itself in facing toward the same dangers that threaten from without. The Governors are, however, unable to give much assistance in dealing with any of these problems at the present time, and some of them are of such a nature that the Governors must leave matters entirely in the hands of the authorities in the field.

I have felt, ever since the meeting on May 5, that both Dr. Warnshuis and Dr. Monroe were too pessimistic in some of their statements, and I feel that both of them are seriously at fault in not finding some way by which they could give adequate time and attention to a careful first-hand study of the situation at Cheeloo. During the past two years Cheeloo has suffered immeasurably from wide-spread criticism and misunderstanding from without, and both Dr. Warnshuis and Dr. Monroe were greatly affected by these influences.

However, when all this has been recognized, the situation has not been changed in any way. Our problem is still that of convincing our Board of Governors, and the forces responsible for Christian higher education in China of the value and practicability of what Cheeloo is doing and is beginning to undertake. No one has a more profound conviction in these matters than have I. Cheeloo has been asked to do the biggest and most needed piece of Christian higher education awarded to any institution in all China. If Cheeloo does not do this it will be an irreparable loss to the entire program of Christian education in the Chinese Republic. Cheeloo is doing much already along these lines, - much more than is recognized. We must find some way in which we can get a better recognition of what is already being done; but at the same time there is still much more that can be accomplished.

As regards the question of increased financial support for the work of the Colleges of Arts and Science, we are facing the old dilemma of whether the hen or the egg comes first. The field quite rightly urges that it is difficult for them to accomplish any large amount of work unless they can secure increased support. Those who attempt to secure any new funds in the West can say with equal truth and logic that it is impossible to secure any support whatever for an undertaking until it has passed beyond a stage of theory into actual practice and has demonstrated its feasibility and its rightful claim to support. The only solution of this problem appears to be a gradual one. If the University can succeed in demonstrating that it is already doing some very effective work then I am sure increased support can probably be secured, and this increase can in turn be applied to building up further work which will in turn command additional support.

We quite agree with the wisdom of your concluding paragraph that we should get down to practical business. Mr. Carson is now finishing up the last of his arrangements for going to the field and I hope that before this letter

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reaches you he will be on the Pacific bound for Tsinan. He alone cannot solve the problem. Where else shall we turn for additional personnel? As you know, there are certain vacancies on the Presbyterian quota for which no appointees are in sight. Reserving one place for the English position, 3 vacancies on the Presbyterian quota still remain. Have you any suggestion as to the type of men needed to fill these places? Do the other boards cooperating in Cheeloo have men now in China qualified for the work at the University, who might possibly be spared from their present positions and assigned to the work at Cheeloo? If so, will the University take initial steps to secure the assignment of such men? If no men are now available in China shall we undertake a search for such men here in the West? If so, what special qualifications are desired, and whence shall we seek the support needed?

As regards additional funds, the problem is more difficult. Last summer we had Dr. Warnshuis very keenly interested in a project for securing interest and support of a group of wealthy men here in the East in a program of rural education throughout the Orient, and we were hoping that Cheeloo would be one of the centers deriving the major support from such an undertaking. Dr. Warnshuis' trip to China reduced by at least ninety per cent our hope for the success of such a plan, but perhaps there is still a faint chance of its success. Dean Reisner is now on his way home from Nanking. We have been hoping that in his work with the Agricultural Missions Foundation he will be able to secure additional support for rural work throughout the world, and we have been counting on the use of a substantial part of these funds for the program at Cheeloo. The letters I have had from Mr. Reisner during recent months have led me to fear that he is rather pessimistic about the situation at Cheeloo, but I hope that when I talk with him I will find that he is more favorably inclined.

The financial askings under the Correlated Program contemplate substantial support of this work at Cheeloo, but delays on the field and here at the home base have slowed up progress along those lines, and it will be some time yet before we can hope for any substantial assistance from this quarter. Aside from these projects on which we are all working as earnestly as we can, I can see only two other possible sources of increased support:—increased contribution from mission sources, and gifts from individuals or organizations obtained by special appeals by representatives of Cheeloo. Unfortunately there is almost no prospect of securing any substantial increase in income from Mission Boards just at this time. All the Boards cooperating in Cheeloo, and all the others that we have been hoping that sometime would participate in the University, are now passing through one of the severest crises they have encountered in the twentieth century, and we will be doing remarkably well, if we can get through the period without any substantial decrease in contributions to the University. Any substantial increase is almost beyond the range of possibility.

As to the last alternative of special appeals to individuals or organizations whose interests may be won to Cheeloo, we would have to look to the field to supply the material on which such an appeal could be based, as well as the one mostly responsible for presenting such an appeal. I do not know of a single instance in which substantial support for any of our Christian higher educational work in China or elsewhere has been secured without the direct assistance of individuals connected with the institution for which such support is being sought. A measure of success has been attained by salaried promotional men secured here in the West, in following up contacts already made by representatives from the field, and in exploring new contacts

7-27-31

which can be capitalised at a later date by representatives of the institution. But very, very little has been done, or could be done, without the presence and inspiration of men who are devoting their lives to this work; and who are able to make an appeal with an earnestness and conviction that could never be matched by even the most devoted and efficient paid promotional man here in the West.

Our North American Section has frequently assured the field of its willingness to cooperate in any way it can with any representative of the University may wish to send back to this country for promotional work, but thus far the field has decided (and no doubt wisely) that neither the situation on the field nor here at home justifies the launching of such an undertaking. I am sure the Governors will still be anxious to cooperate with the field in every possible way whenever it appears that such an appeal has a reasonable chance of success.

Some of these questions are the most fundamental ones to come to the attention of the Governors at the annual meeting on September 22. I am now working on the docket of that meeting. I wish very much that it might be possible for someone from the field who can speak with authority on behalf of the University to meet with the Governors at that time.

Very cordially yours,

B. A. Caside

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TRANSFER

SHANTUNG

INDEXED

September 18, 1931.

Rev. L. J. Davies,
Cheeloc University,
Tsinan, China.

My dear Mr. Davies:

We were very much pleased to receive a cablegram announcing the extremely satisfactory opening of the autumn session. It appears that the enrollment will be unusually good, and we trust that the work of the year will no go forward without any serious difficulties.

Your request to send Carson even if delayed, indicates that you had not received the information that the Carsons sailed on the Asama Maru on September 3rd and are due to arrive in Tsinan somewhere about the 24th. We therefore, sent you our cablegram of September 18th, a copy of which we enclose herewith, stating that the Carsons would arrive in about a week.

Mr. Hawkins has also been anxious to have the latest word concerning the progress toward registration, for presentation at the Annual Meeting of the Governors on next Tuesday. We further added the request that you send us this information. We have now received your cablegram of September 17th stating that "SLOW BUT SATISFACTORY PROGRESS BEING MADE, REGISTRATION". We assume that the message "SUGGEST ABBOTT PROXY CHINESE" refers to the Rev. Paul Abbott of our Shantung Presbyterian Mission. We therefore, wrote immediately to him, enclosing a copy of our Docket of the Annual Meeting, and urging him to attend the Governors meeting next Tuesday if he can possible make the necessary arrangements. At the present time Mr. Abbott is probably at Glen Falls, N. Y. As yet we have not learned whether he will be able to attend the meeting.

Very cordially yours,

B. A. Haiside

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SHANTUNG

INDEXED

Shantung Christian University

October 13, 1931.

Rev. L. J. Davies,
Cheeloo University,
Tsinan, China

My dear Mr. Davies:

About three weeks ago we received your note of August 28th suggesting the possibility that Miss Martha Fenn might be available and suitable for the headship of the Department of Foreign Languages at Cheeloo.

Several months ago I talked over with the Secretaries of the Candidate Department of the Presbyterian Board the possibility of securing Miss Fenn for this position. At that time we did not arrive at any very definite decision. For one thing, Miss Fenn would not be available before June, 1932 at the earliest, and her availability even then is somewhat in doubt because her health during recent months has not been good. In the second place, it seems that if we could secure a well qualified young married man for this position, the University would have the benefit of the services of both the man and his wife, since the Presbyterian Board counts a single person or a married couple as occupying one place on its quota. Also as a general rule a married man is likely to be a more permanent fixture on the University staff than a young unmarried woman who may prove susceptible to Cupid's blandishments.

The way the matter was left in my earlier conversations with our Presbyterian Candidate Secretaries, was, that they would seek first to find some suitable married couple for this position. During the time that has elapsed however, their search has been rather disappointing, for difficulties of one kind or another have come up in the case of each of the young couples which were tentatively suggested.

We were very glad therefore, to take up again the possibility of Miss Fenn's appointment. After talking again with the Candidate Secretaries, and also with Dr. Fenn, I wrote her describing the position at Cheeloo, and asking whether she was sufficiently interested for us to go into the matter more formally. I have this morning received a letter in which she writes as follows:-

"Your letter in regard to the headship of the Department of Foreign Languages at Shantung Christian University interests me very much, but just at present I do not feel that I can begin planning for next year. As my father may have told you,

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Rev. L. J. Davies

October 13, 1931.

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I am taking a "rest cure" and I feel that I should get into thoroughly good condition before I consider anything else. Towards the end of November I hope to be at home again and should like to come and talk with you at that time, if the matter is still open."

It appears therefore, that we will not be able to arrive at any definite decision of Miss Fenn's case for at least a month or two. Meantime, I will continue to explore other possibilities. If at all possible, we should have some candidate definitely lined up for this position before the end of 1931, so that the Presbyterian Board, be accepted candidate, and the University can make all the necessary adjustments in their plans.

Very cordially yours,

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B. A. Glasier

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CHINA UNION UNIVERSITIES

Fukien Christian University
Lingnan University
University of Nanking

Shantung Christian University
West China Union University
Yenching University

Princeton - in - Peking

CENTRAL OFFICE

Cable Address
Nanfushan, New York

150 Fifth Avenue, New York City

Telephone
WATkins 8703-45

B. A. GARSIDE,
Secretary-Treasurer

C. A. EVANS,
Associate Secretary-Treasurer

TRANSFER

July 28, 1951

Dr. J. Leighton Stuart,
Rev. L. J. Davies, ✓
President Y. G. Chen,
President C. J. Lin

SHANTUNG

INDEXED

Gentlemen:

I have written to most of you during the last year with regard to the annual reports to Harvard-Yenching Institute covering the work done and the expenditures made in your departments of cultural studies during the fiscal year 1950-51. However, I am sending this general letter to remind you of the report for last year.

For the year 1950-51 reports should be prepared similar to those sent in for 1929-50. These reports should show the amounts received from the Harvard-Yenching Institute for your work in the departments of Chinese cultural studies, and the disbursements you have made for these departments, and allied objectives. The disbursements reported should not be less than the amount received from the Institute for these special lines of work. If the disbursements actually made in the departments of Chinese cultural studies, and allied objectives, were not equal to the amounts received from the Institute, an explanation should be made as to the use of the balance remaining; (such, for example, as some proportionate share in the general administrative expenses of the University, etc.).

We were unsuccessful in securing a meeting between representatives of the various Universities benefited by the funds held in trust by the Harvard-Yenching Institute, and the special committee appointed by the Institute two years ago to confer with representatives of the different Universities. We understand that the Institute requested Dr. Stuart, on return to the field, to consult with representatives of the various Universities benefited by these funds. We presume, therefore, that you have either heard from him already, or will hear from him in the near future with regard to these matters.

Very cordially yours,

B. A. Garside

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

25th October, 1931

SHANTUNG TRANSFER

Mr. B. A. Garside,
150, Fifth Avenue,
New York

INDEXED

Mr. W.G. Sewell,
2, Eaton Gate,
London, S.W.1.

ack - 12-21-31

Dear Mr. Garside and Mr. Sewell,

I am writing today just to assure you that all is going well with us here. You will no doubt see rumours in the papers which will be somewhat alarming, but so far as Tsinan is concerned everything is absolutely quiet, and our students are behaving very well. Of course there is a certain amount of tension over the political situation but there is no undue excitement. So far as I know, there has been no anti-Japanese outrage in Tsinan. The chairman, Mr. Han, is understood to be determined to preserve order. The teacher of Japanese is still carrying on his class work in the University.

You will be glad to know that our Board of Directors has actually been registered with the government, and we hope that as soon as it has been possible for the inspectors to visit us from Nanking the whole University will very shortly complete registration.

We have had some very interesting visits from some of the members of the group of delegates to the Pacific Relations Conference who came with a special commission from the British China Universities Committee to visit the Christian Universities. Professor and Mrs. Adams were with us over a week-end and Sir Reginald Johnston spent a day here. We have not yet seen Professor Roxby but hope that he may yet find time to pay us a visit. Both Professor Adams and Sir Reginald Johnston gave us helpful suggestions and encouragement in our work here.

I am enclosing with this letter copies of detailed statistics regarding our student body which you may find useful.

Yours sincerely,

J. Davies

LJD/GMH

See "Statistics" 10/15/31

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CHEELOO UNIVERSITY
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CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

齊魯大學

山東濟南

24th December, 1931

OFFICE OF THE PRESIDENT

Dr. H. H. Weir
Mr. W. G. Sewell
China Universities,
2, Eaton Gate,
London, S.W.1.

Mr. B.A. Garside
China Union Universities,
150, Fifth Avenue,
New York.

SHANTUNG

Gentlemen,

INDEXED

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It gives us great pleasure to be able to announce to you that the University is registered. The formal document from the Educational authorities has not yet arrived, but the communication from the National authorities to the Provincial authorities has been seen by our people and we have the informal announcement. It seems quite insufficient simply to make a formal statement of this kind after the long, intricate and trying efforts which have led to this result. A good many people have had a part in bringing about this result, some of them are no longer connected with the University. We who are here now are humbly grateful to God for what we believe to be this extremely important fact in the life of the University. You will rejoice with us and give thanks with us that registration is an accomplished fact.

What lies before us as an institution and what lies before the country in which we are working is something which only God knows. We need your prayers and we believe that you are remembering us.

During the recent upheaval among the students of the country our student body maintained an orderly and thoroughly self-respecting demeanour under the most efficient guidance of President Chu.

Sincerely yours,

H. Davies

LJD/GMH



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TRANSFER

CHEELOO UNIVERSITY

TSINAN, SHANTUNG

CHINA

山東齊南

齊魯大學

24th December, 1931

Mr. B.A. Garaido
China Union Universities,
150, Fifth Avenue,
New York.

OFFICE OF THE PRESIDENT

Dr. H. H. Weir
Mr. W. G. Sewell
China Universities,
2, Eaton Gate,
London, S.W.1.

SHANTUNG

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Sincerely yours
[Signature]

LJD/GMH

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Shantung Christian University

December 8, 1931

President King Chu
Rev. L. J. Davies
Dr. R. F. Shields
Cheelee University
Tainan, Shantung, China

Gentlemen

I am sending herewith copies of the minutes of the North American Section of the Cheelee Governors, held on November 30. I am sending these letters by air mail so they will catch the boat for which regular mail closed yesterday. The usual supply of minutes for distribution to the Board of Directors will go forward in the next China mail.

The chief purpose of this meeting was that of giving consideration to the proposal for a Joint Board for Christian colleges in China. However, we took advantage of the meeting to clear off various other matters which have been pending.

Report on Beginning of Academic Year. We were able to transmit to the Section favorable reports coming from various sources telling of the gratifying way in which the work of the year has begun. The Section expressed uneasiness lest the Sino-Japanese crisis might interfere with the work of the year, but as yet we have not had any reports of serious disturbances in the city of Tainan or on the Cheelee campus, and we trust that peace is continuing to reign in your midst. We are also hoping that, with the registration of the Board of Directors of the University, we may soon have word that the registration of the University has finally been completed.

You will note that by action HAS-208 the Section requested that we convey formally to President Chu the Section's gratification at the auspicious beginning of the University's work.

Minutes of Administrative Council. The North American Section, like the British Section, was somewhat puzzled as to the exact significance of the proposed amendments of the University regulations, but we were willing to accept these regulations as representing the best judgment of the field, since it is understood that these amendments are in line with the general policy of the University and are matters of internal administration.

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SHANTUNG

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Shantung Christian University

December 8, 1931

President King Chu
Rev. L. J. Davies
Dr. H. F. Shields
Cheelee University
Tainan, Shantung, China

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You will note that by action NAB-268 the Section requested that we convey formally to President Chu the Section's gratification at the auspicious beginning of the University's work.

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President King Chin, Rev. L. J. Davies, Dr. R. T. Shields

December 6, 1951

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Proposed Joint Board of Trustees. A substantial part of the time of the meeting was devoted to a discussion of this important proposal, which has evolved from a discussion lasting through a number of years. In many ways the present is a very satisfactory time to bring forward such a proposal, for our colleges are all feeling the unifying force of the present depression, and it is almost impossible for any one to secure additional funds just at present, so every one has a certain amount of leisure for considering matters of procedure and organization. I am enclosing copies of a document prepared by a sub-committee of the Committee for Christian Colleges in China, giving in some detail the results of the thinking thus far in regard to this proposed Joint Board. No doubt modifications will be made as we proceed. All of us are anxious to know the views of the governing boards and administrative officers on the field. We hope that you will send us your frank views in regard to this proposal.

Continuation of Rockefeller Foundation Appropriation. We trust that the Foundation will be willing to continue its support of the medical work at Chee-lee for the year 1952-53 on the basis now existing. I have talked informally with members of the Foundation staff, and apparently they are favorably inclined.

I believe no other matters in the minutes require specific comment.

Very cordially yours

B. G. Gasside

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